



Convergence of Information Technology and Control Systems for Social Innovation Business



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IT Underpinning Paradigm Shift in Social Infrastructure



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RAPID regional population growth, particularly in emerging economies, is prompting concerns about resource shortages and damage to the environment. Meanwhile, aging social infrastructure has been recognized as a tangible problem in developed economies especially. To overcome the various issues we currently face and build sustainable societies, work is being undertaken around the world on smart grids, smart cities, and other new social infrastructure with the aims of diversifying and making effective use of resources, and optimizing the operation of urban infrastructure.

This new social infrastructure is giving consumers a more important role than they have had in the past. Smart grids, for example, allow consumers to also act as suppliers by generating electric power from renewable or other energy sources, and may also require demand to be adjusted to match supply. In response to this paradigm shift in social infrastructure, it is necessary to come up with solutions that achieve system-wide optimization to satisfy the wants and needs of different stakeholders, including both suppliers and consumers. Hitachi believes that the sophisticated application of information technology (IT) is essential to achieving this goal.

Hitachi has for many years been involved in the provision of information and control systems for social infrastructure such as energy, water, and transportation. Based on this experience, our Social Innovation Business in recent years has involved converged systems that combine information and control. That is, the objective of our work has been the "global supply of safe and secure social infrastructure enhanced by the use of IT."

This issue of *Hitachi Review* describes initiatives involving systems that converge information and control and use advanced IT to underpin this paradigm shift in social infrastructure. It also features a special contribution by Leon R. Roose from the University of Hawaii, entitled "Securing Paradise in Hawaii," that describes a smart grid demonstration project underway in Hawaii. Other articles describe Hitachi's latest work on solution development in the fields of energy, water, operation and maintenance services and the software platforms that provide the foundations for these initiatives, including simulation, data analysis techniques, and security technology. Another article looks at Hitachi's involvement in international standardization.

Through this issue of *Hitachi Review*, it is my hope that you will be able to learn something of Hitachi's activities targeted at our Social Innovation Business, and that our platform technologies and other solutions prove useful to your business or in social infrastructure innovation.

special contribution

Securing Paradise in Hawaii

A Japan — Hawaii Partnership to Develop Smart Technologies and Unlock a Renewable Energy Future

Leon R. Roose



INTRODUCTION

AS a life-long Hawaii resident, I am blessed with the opportunity to live in a true island "paradise."

Hawaii is a land of seemingly endless beaches and surrounding ocean that you can swim and surf in year round, where days of ample sunshine are cooled by consistent trade winds that keep hot weather at bay. The enjoyable climate in Hawaii is the perfect setting for a day outdoors, whether you find yourself relaxing beachside sipping your favorite beverage of choice, or trekking along a lush mountain hillside beneath the soaring Koolau cliffs that have been carved over the millennia to perfection by countless waterfalls.

If you want to see things from an ocean vantage point, take one of the many tours ranging from Pearl Harbor excursions, sunset cruises, whale watching experiences, a ride on a glass bottom boat, or even climb aboard a submarine and view ocean wonders from below. Whether it is tours, fishing, horseback riding, shows, restaurants, or shopping galore, there are many things to do and experience in Hawaii.

Steeped in history, you can visit Iolani Palace, the only true royal palace in the United States, or go to the Pali Lookout and experience breathtaking views of Kaneohe Bay while learning about the history of King



Kamehameha, his unification of the Hawaiian islands and establishment of the monarchy. In traveling about the islands, one will not only see the beautiful blend of ethnicities in the faces of island residents and taste the rich cultural diversity of the local cuisine, but also experience a unique spirit of aloha bestowed to locals and visitors alike.

Even if you lived in Hawaii your entire life as I have, you wouldn't be able to do and experience everything available. There is something for everyone to do and enjoy. Everything we dream of when we think of our "perfect" life. Well, almost perfect

PARADISE IN PERIL?

That envisioned perfection is lost when one considers that Hawaii, like many island or isolated communities across the world, is faced with a profound and fundamental challenge. It is a challenge that threatens the entire Hawaiian economy, its environment, its security, and the quality of life of its residents. That challenge is the overdependence on oil; and imported oil, to be precise. Yes, that black, sticky, oozing stuff that is the product of dinosaurs of long ago. Imported oil is the primary means by which Hawaii powers its modern society. We ship in and burn though oil at an astounding rate. Hawaii today is roughly 90% dependent on fossil fuels, the vast majority of which is oil, with a third of all imports going directly to the production of electricity across our islands. The other two-thirds primarily supplies aircraft fuel demands and automobile and marine transport needs. The overdependence on oil has placed Hawaii in a precarious and costly predicament.

Hawaiian Electric Company (HECO), with a service territory that covers the most populated island of Oahu, is a vertically integrated investor-owned electric utility with two wholly-owned subsidiary utilities, Maui Electric Company (MECO), and Hawaii Electric Light Company (HELCO). MECO serves the county of Maui (Maui, Lanai and Molokai islands), and HELCO serves Hawaii Island. Together, HECO and its subsidiaries serve 95% of the State of Hawaii's nearly 1.4 million residents. There are no transmission interconnections between the islands so each island's generating system must stand alone without backup from its neighbor island utility grids. And with 2,500 miles of open ocean between Hawaii and Los Angeles, and 3,900 miles separating Hawaii from Japan, Hawaii's extreme isolation places it at the end of a long and risk-exposed oil supply chain. This risky dependence on an increasingly scarce commodity for its energy production has resulted in the highest and most volatile electricity rates in the United States.

As a point of reference, residential electricity rates on the islands of Molokai and Lanai topped 44 cents/kWh in March, 2012, while rates on Hawaii island and Maui exceeded 42 cents/kWh and 36 cents/kWh, respectively. On the island of Oahu, where rates are the lowest, residents paid 33 cents/kWh to keep their lights on. In contrast, average residential rates in the United States over the same time period were 11 - 12 cents/kWh. This high cost of electricity ripples throughout the Hawaiian economy and is reflected in the cost of all goods and services. Since the significant run-up in world oil prices in 2008, the price of paradise in Hawaii has undoubtedly gone up, eating away at household incomes and eroding business profitability.

However, as is often the case when one is confronted with a great challenge, significant opportunity for change and improvement resides therein. That opportunity for Hawaii is found in the significant renewable energy resource potential that exists across the islands. Proven commercial technologies like wind, solar, geothermal,



hydro, biomass, waste-to-energy, and biofuels are available in Hawaii today, and emerging technologies such as wave and ocean thermal energy conversion are the focus of continuing research and development (R&D) work.

SUCCESS OF STAKEHOLDER ALIGNMENT AND BOLD ENERGY POLICY

Most Aggressive Clean Energy Goals in United States

Recognizing the need for an energy paradigm shift in Hawaii, local and national government joined with the Hawaii utilities to chart a new direction for energy policy and development. This alignment of stakeholder interests and establishment of an aggressive 70% clean energy target for Hawaii by the year 2030, with 30% realized by reduction in energy use through energy efficiency and 40% by electricity produced from renewable energy resources, were set in 2008 under the Hawaii Clean Energy Initiative (HCEI) energy agreement. The HCEI process was strongly supported by the U.S. Department of Energy and the energy agreement was ultimately signed by the Hawaiian Electric companies, the Governor of Hawaii, the Hawaii Department of Business, Economic Development & Tourism, and the Hawaii Office of Consumer Advocacy. The Hawaii Legislature then mandated these Renewable Portfolio Standards (RPS) goals into state law.

Today, this alignment of stakeholder interest and bold policy has resulted in Hawaii having the most aggressive RPS goals in the country. Backed by policydriven renewable energy incentives (in the form of feedin tariffs, a popular net energy metering program, and generous state and federal tax credits) and combined with the high cost of electricity, these RPS goals have ignited a red-hot market in renewable energy development in Hawaii.

With these policy measures now in place, long-term fixed-price contracts for new renewables offer a growing hedge against rising oil prices. Absent the risk of a fuel component, the fixed price of many renewables today such as geothermal, wind, and solar energy is competitive with the volatile and uncertain prices of oil-fired generation. The last several years have seen rapid growth in the development of renewable energy projects in Hawaii, particularly wind and solar energy technologies. At the close of 2011, the Hawaiian Electric companies reported 12 percent of electricity sales from renewable resources, a significant step in the right direction.

Growth in New Wind Energy and Solar Photovoltaic Development in Hawaii

In 2011 and 2012 alone, 99 MW of new wind projects came on-line on the island of Oahu, and 42 MW of new wind developments were added to the island of Maui, bringing the total wind energy on Maui, for example, to 72 MW. With these latest additions of wind power projects, there is now more than 200 MW of wind power in commercial operation across the Hawaiian islands today. This is significant, when one considers that the annual peak electricity demand on Hawaii island is less than 200 MW.

Photovoltaic (PV) development has been growing at an exponential rate in Hawaii for several years now. At the end of 2011, more than 10,000 customer-sited PV systems on Oahu, Hawaii Island, and in Maui County totaled more than 78 MW. In 2012, the year closed with Hawaiian Electric reporting more than 171 MW of PV installed across its service territory. In effect, over the last two years alone, rooftop PV installations have doubled year over year across the state, and that growth trend continues into 2013.

MAKING MAUI'S SMART GRID

With the rapid proliferation of renewable energy resources on each of the isolated power grids across the Hawaiian Islands, significant focus is being brought to the effective integration of large amounts of intermittent and variable renewable energy resources such as wind and solar power (both utility scale and distributed applications).

At present, the island of Maui has a notable 72 MW

of wind energy, more than 25 MW of PV, and 12 MW of biomass generation in operation. In context, this power feeds a grid with an annual peak demand of approximately 200 MW and a minimum load at night of only 85 MW. Undoubtedly, the Maui power system has a high penetration of renewable energy, most of which is intermittent and variable in nature. With the operational challenges posed by these renewable resources, the power grid on Maui is quickly becoming a center of Research, Test, and Evaluation (RT&E) activities for the development of smart energy technologies, control systems, and algorithms to enable continued growth in renewable energy developments.

Three exciting smart grid RT&E projects are underway on the island of Maui and when combined form the making of a Maui "smart grid." Two of the projects are smart grid projects funded by the U.S. Department of Energy and led by the Hawaii Natural Energy Institute (HNEI), University of Hawaii, with the first focused on home energy use and distribution system management and the later on development of a standards-based smart inverter (a device that converts DC power to AC power) and related communications and control technology to enable high penetration of rooftop PV on distribution circuits.

The third project on Maui is a smart grid project funded by the New Energy and Industrial Technology Development Organization (NEDO) of Japan and focused on enabling high levels of distributed PV and electric vehicles on Maui, where the installed wind capacity is already 35% of peak and 85% of minimum system demand. Hitachi, the lead technology provider for the NEDO-funded project, has been working in close collaboration with its Hawaii partners and project



stakeholders.

Through such collaborative engagements, which involve the government, utilities, community volunteers, academia, and global industry giants like Hitachi, new technology and clean energy "know-how" is being developed on Maui while real-world solutions to the islands' pressing energy needs are being realized. The end-goal of these multi-disciplinary projects is to develop new technologies and operating strategies for rapid transition from RT&E to full commercial deployment in Hawaii and abroad. Executing these demonstration projects in close collaboration with the local utility on a live electric grid (in contrast to research conducted solely in a virtual/simulated or closed laboratory environment) yields ideal conditions to prove novel concepts and learn lessons about advanced energy technologies and solutions.

A systems engineering approach is brought to all three projects to execute a well-structured and phased design process that incorporates RT&E objectives and an implementation strategy of working closely with MECO, the Maui community, and other key stakeholders like HNEI. To realize an integrated smart grid architecture, the approach will utilize and explore the best available smart grid technology concepts in topic areas such as:

(1) Advanced sensing and measurement to provide planning and operational visibility that extends to the edge of the power grid and supports programs and activities that benefit both grid operation and end-users, such as demand side management and load control

(2) Advanced components and subsystems such as energy storage, power electronics and advancedfunction inverters for high renewable penetration, and grid-to-vehicle and vehicle-to-grid technologies

(3) Integrated communications and security covering both the physical and cyber layers

(4) Advanced control methods and topologies such as coordinated system control layers and distributed controls, grid automation, and adaptive protection and control to address the expansion of distributed resources and two-way power flow

(5) Decision and operations support tools, such as renewable resource energy forecasting aimed to improve operational efficiencies and reliability (through, for example, tighter management of operating reserves), forecasting of demand response, distributed generation and storage resources, and dispatch of active and reactive power though distributed energy resources to optimize voltage profile and power flow losses.

Ultimately, focus will be brought on extending the lessons learned in Hawaii to the broader Pacific-Asia region, leveraging funding, collaboration, and knowledge exchange opportunities to the fullest.

CONCLUSION

The common mission today is to decisively and irreversibly get Hawaii off of imported oil for electricity and ground transportation. To achieve that mission, our aim is not just to meet the RPS goals, but to exceed them. We will aggressively reduce our energy use and add as much renewable energy as possible, as soon as possible, at prices that provide more stable and lower energy costs. Investing to support renewable energy now will provide greater energy security and environmental and economic well-being for Hawaii's future.

With the daily progress being made, I am optimistic that the paradise found in Hawaii will remain secure for the long-term. I hold this optimism with the knowledge that capable and dedicated individuals working in collaboration can and will solve the energy challenges we face today. And the solutions that will be derived in the process of unlocking a renewable energy future for Hawaii will ultimately be a gift to others, charting a promising path for our collective future.

Leon R. Roose

Mr. Roose joined the faculty of the Hawaii Natural Energy Institute (HNEI), School of Ocean and Earth Science and Technology, University of Hawaii at Manoa, in 2012 as a Specialist in the integration and analysis of energy technologies and power systems. Prior to joining HNEI, he was with the Hawaiian Electric Company for 19 years serving in numerous management roles, including responsibility for renewable energy planning and integration, smart grid planning and projects, distribution planning, transmission planning, generation resource planning and procurement, the purchase and distribution of fuel to utility generating plants across the service territory, and the negotiation of power purchase contracts for the Hawaiian Electric utilities. Mr. Roose also directed major programs across all three companies, including Hawaiian Electric's commitment to integrate large-scale wind energy resources via a proposed HVDC undersea cable linking the islands. He is also a licensed attorney and worked in private law practice in Hawaii and has held the position of Associate General Counsel at Hawaiian Electric. He holds a B.S. in Electrical Engineering and a J.D. from the University of Hawaii.

Convergence of Information Technology and Control Systems Supporting Paradigm Shift in Social Infrastructure

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PARADIGM SHIFT IN SOCIAL INFRASTRUCTURE

GIVEN the environmental, demographic, and various other issues that social infrastructure faces, taking a consumer-oriented approach is becoming increasingly important.

With energy infrastructure, there is a trend away from rigid service structures that operate unidirectionally from suppliers to consumers and toward collaborative structures in which both sides interact. In the case of smart grids, for example, prosumers^(a) act as suppliers of electric power that they generate from renewable or other sources of energy. In Japan, as a response to the power shortages that resulted from the Great East Japan Earthquake, consumers have collaborated with suppliers to keep the electric power system working reliably, including measures such as saving power and managing demand. Inevitably, this collaboration between consumers and suppliers involves the participation of stakeholders with different interests. The managers responsible for the overall system must find an optimum systemwide solution that satisfies different factors, such as balancing supply vs. demand, requirements vs. service levels, and viability vs. economics, and that takes account of numerous constraints, including the different considerations of the environment, suppliers, and consumers.

Meanwhile, in developed economies in particular, social infrastructure equipment is aging. The efficient maintenance of equipment is an important issue for both suppliers and consumers.

Hitachi has experience with the construction of information and control systems for energy, water, transportation, and other forms of social infrastructure. In recent years, Hitachi has been working on the development of social infrastructure systems that converge information and control as part of its Social Innovation Business, the goal of which is, "the global supply of social infrastructure that is safe, secure, and enhanced by the use of information technology (IT)" (see Fig. 1).

This issue of *Hitachi Review* describes Hitachi's recent work on the technologies and other solutions that it seeks to use in response to the paradigm shift in comprehensively optimized social infrastructure, from the perspectives of both suppliers and consumers.

TRENDS IN SOCIAL INFRASTRUCTURE

This section describes the problems behind the paradigm shift in comprehensively optimized social infrastructure, and the new social infrastructure systems that support this paradigm shift.

Demographic Problems

The United Nations has predicted that global population will increase from approximately 7.0 billion now to around 9.3 billion in 2050. Emerging economies are experiencing not only population growth but also increasing urbanization, with approximately 69% of the world's population expected to be living in cities by 2050. Similarly, the global gross domestic product (GDP) is expected to grow from \$US74 trillion in 2010 to \$US141 trillion in 2030, with Asia accounting for roughly half of this total [based on data from the International Monetary Fund (IMF) and other sources collated by the Hitachi Research Institute].

It is anticipated that these changes will also bring problems such as global shortages of fossil fuels, water, and other resources, and the degradation of urban environments due to overcrowding. In seeking to overcome these problems and create sustainable societies, the issues that need to be resolved in

⁽a) Prosumers

A word coined by combining "producer" and "consumer," meaning a consumer who also acts as a producer. In the energy field, it refers to consumers who also produce energy, by generating electric power from renewable energy, for example.

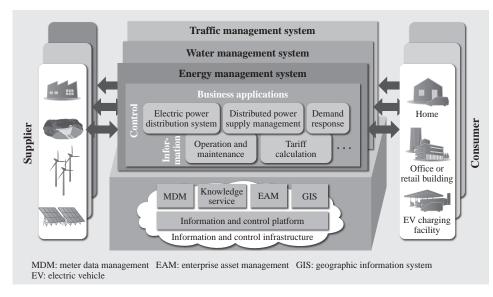


Fig. 1—Social Infrastructure Systems that Converge Information and Control. Hitachi is using advanced IT to converge information and control systems and help resolve the new issues faced by social infrastructure.

the future are becoming increasingly prominent, including resource diversification, more efficient use of resources, recycling, and making cities more compact⁽¹⁾.

Countries around the world are engaging in a variety of activities aimed at developing new social infrastructure systems for overcoming these challenges. Smart grids are an example of one such measure for dealing with energy resources⁽²⁾, and progress is being made on initiatives such as the development and demonstration of technology for implementing these power systems, together with policies encouraging the use of renewable energy. Other examples from the field of water resources include measures that support water reuse, including water recycling and large-scale seawater desalination.

Aging of Social Infrastructure

The top priorities for social infrastructure operators (suppliers) include ensuring safety and maintaining service levels, and they have spent a lot of effort on maintenance in the past. Accordingly, there has always been a strong demand for ensuring that maintenance is cost-effective while still maintaining safety and the level of service.

Meanwhile, the problem of aging equipment and machinery on both the supply and demand sides of social infrastructure is becoming increasingly evident in developed economies in particular. In Japan, for example, the quantity of social infrastructure built more than 50 years ago is predicted to increase rapidly in the future. Examples include road bridges, river works, and sewage plants. Inevitably, this is expected to result in an increase in spending on maintenance and upgrades, with predictions that if expenditure continues at current levels, it will exceed the FY2010 budget for new capital spending by the late 2030s⁽³⁾.

Ensuring that maintenance is both efficient and effective requires total management that extends from the routine through to the medium and long term. Measures for asset management (meaning the efficient management of capital investment in equipment and machinery) have already been introduced⁽⁴⁾, and there is a need to extend it to a wide range of equipment and machinery belonging to both suppliers and consumers.

NEW SOCIAL INFRASTRUCTURE SYSTEMS

This section gives an overview of new social infrastructure systems such as smart grids and asset management, and considers the challenges facing their implementation.

Smart Grids

Consumers can turn themselves into prosumers and participate in the supply of electric power through greater production and effective utilization of renewable energy, which also provides a means of resource diversification, and also through energy savings and other measures for using energy efficiently. Because renewable energy is influenced by the natural environment, generation can exceed demand at some times and be inadequate at others. In addition to balancing supply and demand by using batteries to store excess electric power, other ways of dealing with this include "demand response" (DR) whereby suppliers adjust the level of demand by requesting consumers to shift or cut peak demand⁽⁵⁾. Fig. 2 shows an example of cutting peak demand for electric power.

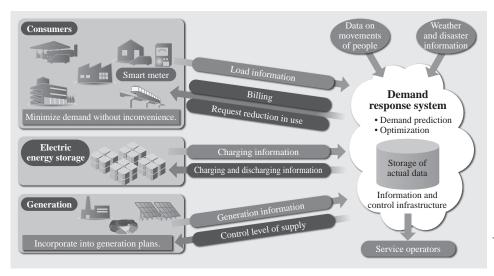


Fig. 2—Demand Response. "Demand response" means consumers and suppliers cooperating to adjust the balance of supply and demand for electric power by shifting or cutting peaks in consumer power consumption.

The system responsible for overall control obtains information about consumer loads from smart meters and other sensors. If a shortage of electric power is predicted, it then either issues requests to consumers to reduce their power consumption or controls their equipment remotely. The supplier pays incentives to consumers in proportion to the amount by which they reduce power consumption.

Asset Management

While standard practice in the past for maintaining the equipment and machinery used for social infrastructure has been to conduct periodic inspections in person, a more desirable approach is to inspect this equipment as and when needed based on its condition. Fig. 3 shows a new approach to asset management involving the combined utilization of the diverse data obtained from sensors and other measurement devices together with information from other sources. The system presents this composite data in map format and provides an assessment of equipment condition based on analysis and diagnostic functions. It also provides clear information on parameters such as failure rates and maintenance costs for purposes such as capital investment and maintenance planning for equipment and machinery.

Delivering this series of processes in the form of an IT-based service aids asset management for the equipment and machinery used by the suppliers who operate social infrastructure, and also that belonging to consumers such as factories, office buildings, or homes.

Challenges for New Social Infrastructure Systems

Taking a smart grid as an example, the system responsible for overall management has two areas that are difficult to control. The first is the natural environment, including sunlight and wind. Because the

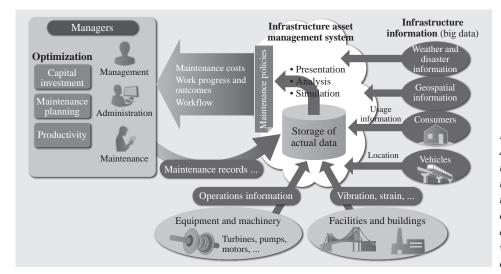


Fig. 3—Asset Management. Asset management helps improve the efficiency of social infrastructure maintenance through the combined utilization of data obtained from sensors and other measurement devices with various information from other sources.

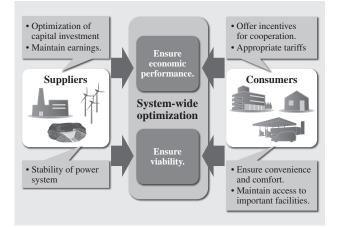


Fig. 4—Requirements of Suppliers and Consumers. It is necessary to ensure both economic performance and viability in the form of system-wide optimization by satisfying the requirements of both suppliers and consumers, simultaneously and in realtime.

amount of electric power generated from these sources cannot be determined in advance, there are concerns about their impact on the power system. Accordingly, the installation of large amounts of renewable energy capacity will need to be accompanied by accurate techniques for predicting power output and estimating the status of the grid.

The other difficulty relates to how suppliers handle the requests they issue to consumers. If variations in the output of renewable energy are to be dealt with by adjusting demand, there is a risk that these adjustments will be inadequate because of a mismatch between what the supplier requests and the specific requirements of different consumers. This means there is a need for arrangements that are beneficial to both suppliers and consumers, and that satisfy requirements such as grid stability (as required by the supplier) and the provision of incentives (that benefit the consumer) simultaneously and in realtime^(b) (see Fig. 4).

Also, asset management requires technology for the collection and analysis of information from large numbers of sensors so that it can accurately assess the status of the machinery and other equipment and utilize this information for timely maintenance. It is also necessary to deliver services in ways that suit the different phases of the social infrastructure lifecycle, including installation, growth, and maturity. A common feature of these functions, whether it be predicting the natural environment, analyzing consumer behavior patterns, or collecting large quantities of data for analysis and service delivery, is that they all require the use of advanced IT.

USE OF ADVANCED IT TO CONVERGE INFORMATION AND CONTROL

The recent breakthroughs in information platforms described below mean that, compared to the past, very large amounts of computing resource are now available at low cost.

(1) In addition to improvements in per-server performance, computing power with high speed and capacity has been made available by the emergence of technologies for large-scale distributed processing such as virtualization and cloud architectures.

(2) Fixed line and wireless communications with high speed and capacity, such as optical and machine-to-machine (M2M) communication systems, have become available, allowing measurement data to be collected in realtime from smart meters and other measurement devices.

(3) With advances in semiconductor technology, a wide range of sensors suitable for use in social infrastructure have been made smaller and more sophisticated with a wider range of functions, including radio frequency identification (RFID) tags, temperature sensors, strain gauges, and gas detectors.

It is easy to imagine how this latest advanced IT can be utilized in information and control systems to resolve the issues facing new social infrastructure systems. Fig. 5 shows the system configuration framework. The framework includes use of high-capacity local area networks (LANs), M2M communications, and sensors and other measurement devices installed in the social infrastructure to collect information from it in much greater quantity and level of detail than was ever possible in the past. In other words, this is what has come to be known as "big data."

The information and control infrastructure is made up of standard functions for the management and analysis of this big data, and for the effective use of the associated information and knowledge in business applications. Specific functions include meter data management (MDM) for collecting and managing sensing data from sensors and other measurement devices and supplying it to other systems; knowledge service functions that perform analysis, diagnosis, and simulation of this data so that it can be put to

⁽b) Realtime

The term "realtime" is used here to indicate that processing is executed as soon as it is requested. Control systems typically need to operate with cycle times in the range of milliseconds. In this issue of *Hitachi Review*, however, "realtime" is used in the wider sense of the ondemand delivery of the required services when they are needed.

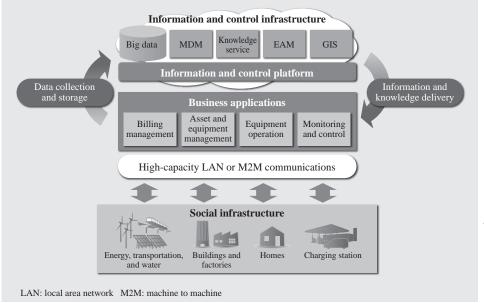


Fig. 5—Framework for Systems that Utilize Advanced IT to Converge Information and Control. "Convergence" means that information and control functions interoperate in realtime to provide suppliers and consumers with added value by completing sophisticated tasks that were not possible in the past.

practical use; enterprise asset management (EAM) for managing the various equipment (assets) used in social infrastructure; and geographic information systems (GISs) that use maps for the visual display of information about assets and the results of analysis and diagnostic processing. The information and control platform not only coordinates these non-applicationspecific functions and business applications, it also supports efficient operation by coordinating the operation of different social infrastructure.

In these ways, information and control infrastructure incorporating the latest advanced IT in its back-end systems supplies valuable information and knowledge required for information and control applications in realtime. This allows information and control functions to interoperate in realtime (what Hitachi calls "the convergence of information and control") and provides suppliers and consumers with added value by completing sophisticated tasks that were not possible in the past. That is, it makes it possible both to maintain power system stability on smart grids and deliver incentives to consumers, simultaneously and in realtime, and also to provide for timely maintenance of social infrastructure by performing analysis and diagnostics on large quantities of sensing data.

Meanwhile, infrastructure operators and equipment suppliers in Japan have worked together to develop different system technologies and build social infrastructure systems. As an equipment supplier, Hitachi has experience in the construction of social infrastructure systems in a variety of fields.

The use of big data for analysis, diagnosis, and simulation as described above to identify value

requires knowledge and know-how from the relevant industries. Hitachi aims to work with infrastructure operators to supply operational know-how by drawing on its past experience in the construction of social infrastructure systems.

ACTIVITIES BY HITACHI

Hitachi is working on packaging the products it offers for social infrastructure systems created from a convergence of information and control by expanding beyond systems and components to also include services, and is implementing this strategy through activities such as smart grid demonstrations in Japan and elsewhere. The following sections introduce the technologies and other solutions covered in this issue of *Hitachi Review*.

Energy Solutions

Some of the functions of demand response are already in use overseas, and activities in Japan include four regional demonstrations^(c). Also, a service for minimizing peak demand was introduced in 2012 in response to the constrained supply of electric power, with Hitachi participating as an operator of demand response schemes. This involved a service for limiting consumer demand through coordination with aggregators that handle energy management for groups

⁽c) Four regional demonstrations

These smart community demonstrations are being undertaken at Kitakyushu City, Kansai Science City (Keihanna), Toyota City, and Yokohama City. The energy management system demonstrations are currently in progress and combine home energy management systems (HEMS), building and energy management systems (BEMS), EVs, and other technologies for applications that include demand response and giving users access to information on energy use.

of buildings in response to requests from electric power companies to change the level of demand.

Water Solutions

Hitachi's activities include seawater desalination and water treatment businesses in India and elsewhere. It is also promoting its Intelligent Water System concept for using advanced IT in water infrastructure (such as water treatment and distribution facilities) as a way of overcoming problems such as water shortages, the aging of water infrastructure, and dwindling numbers of technical personnel. This focuses on water to optimize the overall system for the flow of water, energy, and information, and includes development work in the fields of business management, water infrastructure operation, water treatment control, and water treatment equipment (see page 364).

Transportation Solutions

Hitachi has experience with the implementation of intelligent transport systems (ITS) and telematics systems that deliver a variety of information from center systems to vehicle-mounted devices. To help resolve urban environmental problems, Hitachi is also participating in demonstrations that provide operational support for the reduction of carbon dioxide (CO₂) emissions from public transportation. Meanwhile, the Japan-U.S. Island Grid Project of the New Energy and Industrial Technology Development Organization (NEDO) currently in progress in Hawaii is trialing the coordination of EV management with the electric power distribution system so that EVs can be used to make efficient use of renewable energy (see page 353).

Operation and Maintenance Services

To ensure the efficient operation and maintenance (O&M) of social infrastructure, Hitachi is also proceeding with the development of O&M services that utilize advanced IT to supply extensive knowhow and knowledge in the field of operation and maintenance. Social infrastructure has been developed to different levels in different parts of the world. The objectives of these O&M services are to work in collaboration with infrastructure operators to supply highly flexible services for this social infrastructure, and to deliver the services in ways that can adapt to the circumstances in each country, such as changes in the business environment faced by social infrastructure operators, and in accordance with the relevant stage of development such as installation, growth, or maturity. An article in this issue describes an example application of these services to a railway system (see page 370).

Knowledge Service Functions

Hitachi is developing knowledge service functions that supply operation and maintenance services and industry-specific solutions for social infrastructure. Simulation technologies being developed to support energy solutions include a smart grid simulator and energy network simulation techniques that handle both electric power and heat (see page 376).

To make use of big data, Hitachi is working on the development of "things," "people," and "concepts" analysis techniques and services. An article in this issue describes an application for big data involving equipment such as gas turbines and building facilities that deals with "things" (equipment and machinery) from the perspectives of information and control (see page 384).

Information and Control Platform and Information Security Technology

Interoperation between different types of social infrastructure such as electric power and transportation provides various forms of value to consumers. Hitachi is developing information and control platforms that provide a wide range of data required by systems in realtime while also maintaining the interconnectivity, reliability, and expandability of the interoperating social infrastructure (see page 389).

Maintaining security is an important consideration for social infrastructure systems. Hitachi has experience in the development of various systems and other technologies for security, with current cyber security developments for social infrastructure including advanced encryption techniques that impose a low processing load, and security technologies that reduce the operational load on social infrastructure systems (see page 397).

Global Deployment

The public and private sectors in Japan have increasingly been working together to deploy Japanese social infrastructure in emerging economies and other parts of the world. There is also a rapidly strengthening global trend toward requiring social infrastructure to comply with international standards. If Japan is to proceed with the deployment of its social infrastructure internationally, there is a need to work on service standards that define the scope of different businesses so that they can be demarcated. Japanese social infrastructure operators and equipment suppliers are working with the relevant government agencies on the presentation of proposals to the International Organization for Standardization (ISO), International Electrotechnical Commission (IEC), International Telecommunication Union (ITU), and other international standards bodies in fields such as smart grids and smart cities. Hitachi is also cooperating with these activities (see page 402).

BUILDING SMART INFRASTRUCTURE

The topics covered in this article have included the macro trends associated with social infrastructure, the issues that need to be resolved to achieve a paradigm shift in social infrastructure, and what Hitachi is doing to create a convergence of information and control that utilizes advanced IT. This advanced IT (specifically, large-scale distributed processing technology) is used in the field of information systems, including data centers, search engines, and smartphone applications. However, the deployment of these technologies in the information and control systems that support social infrastructure such as electric power, water, and transportation is a task for the future, and the social impact and other wider consequences of this has yet to become sufficiently clear. Hitachi has experience in the supply of technologies such as those for highly reliable realtime techniques, network control, and autonomous decentralized systems. Hitachi intends to help overcome various problems and other challenges that manifest on a global scale by continuing to focus on advanced IT for these technologies and on implementing information and control convergence systems that are as closely interlinked as their name suggests.

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Water Environment Solutions for Sustainable Development of Social Infrastructure

Takahiro Tachi Hideyuki Tadokoro, PE-Jp Hiromitsu Kurisu, Dr. Info. Shinsuke Takahashi, Dr. Eng. Hiroto Yokoi

OVERVIEW: Fresh water suitable for drinking and other uses in daily life is unevenly distributed across the planet, estimated to make only about 0.01% of the Earth's total water. Water shortages are becoming more severe around the world as populations increase and become more urban. In Japan, meanwhile, the aging of water and sewage infrastructure and the dwindling numbers of technical personnel have become pressing issues. In response, Hitachi is promoting its intelligent water system concept that seeks to optimize water services at the city or regional level by converging information and control systems with water treatment facilities and other distribution infrastructure to overcome the challenges posed by water infrastructure in Japan and throughout the world. In doing so, it is seeking to consolidate the products it offers in each of the fields that play a role in these services, including business operations, water supply management, flood control, water treatment control, and water treatment equipment.

INTRODUCTION

MODERN society is underpinned by a wide range of social infrastructure, including electric power, communications, transportation, education, water supply, and sewage. As an essential requirement for life, water has a particularly important role. The 21st century has been called the "water century," and there is a need to maintain a healthy water cycle and ensure that everyone has safe and secure access to water.

Hitachi has been supplying products, systems, and services that contribute to various water-related fields for nearly a century, including the protection of water resources, flood control, water supply, sewage, wastewater treatment, and water recycling.

This article provides an update on developments in the water industry in Japan and elsewhere, and describes Hitachi's activities associated with its promotion of the intelligent water system concept, particularly in relation to information and control technology.

WATER INDUSTRY DEVELOPMENTS

Developments and Issues in Water Industry outside Japan

Many regions of the world suffer from water shortages. Fresh water suitable for drinking and other uses in daily life is unevenly distributed, and estimated to make up only about 0.01% of all the Earth's water. Equatorial and tropical regions in particular often suffer from water shortages, either in absolute terms due to low rainfall, or due to economic factors that limit access to safe water supplies.

The World Health Organization estimated that approximately 800 million people globally lacked access to wells or other safe water supplies in 2010. Similarly, the number of people lacking access to sewage systems or other basic sanitation was put at approximately 2.5 billion⁽¹⁾. How to improve these figures and meet the growth in demand for water poses a challenge. The reasons for this growing demand include population growth, urbanization and other forms of population concentration, and rising living standards. It has been predicted that water requirements in 2025 will have increased by 30% compared to 2000⁽²⁾.

Against this background, it is anticipated that the global market for water services will increase from 36.2 trillion yen in 2007 to 86.5 trillion yen in 2025, with Asia and the Middle East accounting for a growing proportion of this total [see Fig. 1(a)]. The overall market can be broadly divided into volume markets offering large scale, and rapidly rising growth markets. The volume markets are becoming increasingly competitive, with European "water majors" (large water companies) already operating comprehensive water businesses, and also local companies entering the market. The growth markets, meanwhile, offer business opportunities for Japanese

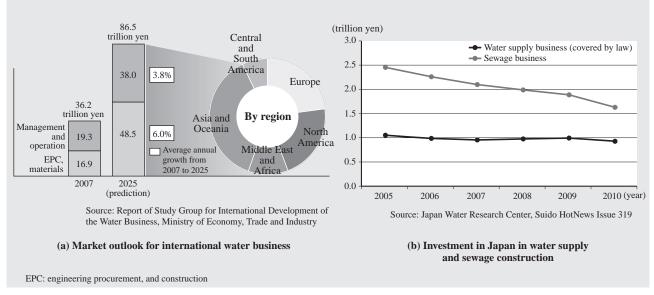


Fig. 1—International and Japanese Markets for Water Infrastructure.

Growth is anticipated in the emerging economies. In Japan, meanwhile, the amount of aging infrastructure in need of upgrading is on the rise while capital investment continues to decline.

companies with expertise in water treatment and other technologies for boosting efficiency, and Hitachi is proceeding with the deployment of its water industry solutions.

Developments and Issues in Water Industry in Japan

Japan is rich in water resources, with 97.5% of the population being connected to water supplies (as of the end of FY2010)⁽³⁾ and 75.8% to sewage services (as of the end of FY2011)^{(4)*}.

While the water infrastructure is safe, secure, and efficient, how to deal with the aging of infrastructure and the handing on of know-how have become pressing issues. The water treatment facilities, networks of water pipes, and various other infrastructure built in large quantities during the post-war era of rapid growth are now increasingly exceeding their design life and are in need of updating. Outside the major cities, however, the water distribution and sewage businesses run by local governments suffer from a lack of management resources. Meanwhile, trends such as the aging population, falling birthrate, and changing lifestyles are reducing water demand and constraining their income. Also, capital investment in water and sewage operations has been falling in recent years [see Fig. 1(b)]. The Great East Japan Earthquake in

March 2011 did considerable damage to water supply and sewage infrastructure, some of which are still being repaired.

A variety of initiatives are underway to overcome these challenges, including consolidating business activities and operating over wider areas, planned upgrades to infrastructure, and public-private partnerships. Hitachi has supplied a large amount of water supply and sewage equipment in Japan, as well as maintenance, administration, and other services. Hitachi intends to continue this work to help maintain a healthy water environment and achieve the sustainable development of water infrastructure.

HITACHI'S WATER INDUSTRY SOLUTIONS Intelligent Water System Concept

Hitachi supplies solutions to the water industry that help resolve the various issues it faces, including products and systems for mechanical, electrical, information, and control applications together with services that handle certain aspects of water supply and sewage business operations. The basic philosophy behind these activities is what Hitachi calls the "intelligent water system."

Rather than working at the level of individual treatment plants or other infrastructure, this approach aims to optimize overall operation by making effective use of limited water resources across entire cities or regions. Specifically, Hitachi's objectives include the efficient management of water resources, energy

^{*} The figures for the end of FY2011 exclude Iwate and Fukushima Prefectures because the survey could not be conducted due to the Great East Japan Earthquake.

savings, and protection of the environment through both the convergence of information and control systems and the wide-area coordination of water treatment, distribution, and other infrastructure (see Fig. 2).

The water business is heavily dependent on the natural environment as a source of water, and is characterized by the diverse needs of both operators and consumers. It is necessary to supply appropriate systems and services that take account of the circumstances in the country or region concerned, such as its culture, laws, economics, public sanitation, and energy market. For this reason, a wide range of problem solving techniques are required among the elements that make up the intelligent water system.

Components of Intelligent Water System

Hitachi is working on linking together the technologies, systems, services, and other components that make up an intelligent water system. Table 1 lists some of these components. Hitachi is investigating the functions and other developments needed in five different fields. These are: (1) business management to support the planning and operation of water businesses, (2) water supply management to support operational planning of the intake, treatment, and distribution of water, and also sewage treatment and water recycling, (3) flood control, including flood prediction and rain water run-off, (4) water treatment control, including the electrical equipment, information, and control

used at water treatment and sewage plants, and (5) water treatment equipment, including the plant and machinery used for water treatment.

Hitachi is combining these different fields to provide a range of options that covers everything from planning to design, construction, and operation, and is helping overcome the challenges facing the water industry by offering solutions that suit the requirements of the area being serviced.

TECHNOLOGIES USED IN INTELLIGENT WATER SYSTEM

This section looks at examples of water supply management and water treatment control, two core components of the intelligent water system.

(1) Water supply management planning and water distribution control system

Two water distribution solutions commercialized by Hitachi are a water supply management (planning) system and water distribution control system. Their benefits include helping provide a reliable water supply, cut operating costs, and reduce the load on the environment.

The water supply management (planning) system helps determine operational parameters, including the daily volume of water to treat and distribute, based on information such as the weather, turbidity of intake water, equipment status, and water demand. A particular feature of the system is that it uses multivariable optimization to formulate a superior overall

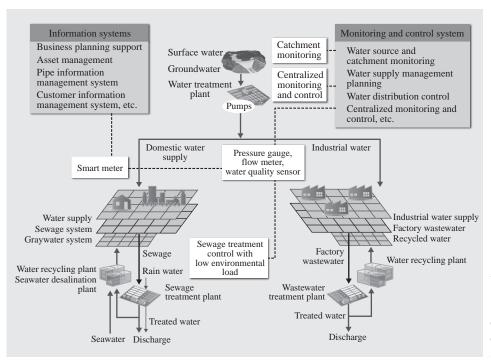


Fig. 2—Example Intelligent Water System. Water use within a region can be optimized by the interoperation of water treatment systems with information and control systems. TABLE 1. Components of Intelligent Water System

Hitachi is working to implement the intelligent water system concept by linking together the various different technologies, systems, and services.

Field	Example systems or services	Example benefits
Business management	 System planning engineering Operational planning support system EAM Pipe drawing management Customer information management Billing management 	 Greater business efficiency Smoothing of investment Service improvements
Water supply management	 River basin simulation Water supply management (plan) Water distribution control 	 Reliable water supply Reduced load on environment
Flood control	Flood simulationRain water and runoff	• Public safety
Water treatment control	 Monitoring and control Water quality management Operational outsourcing service 	• Greater reliability and efficiency
Water treatment equipment	 Water treatment equipment Sewage treatment equipment Wastewater treatment equipment Membrane-based water treatment equipment Seawater desalination equipment 	• Greater reliability and efficiency
EAM: enterprise asset management		

plan despite conflicting objectives such as reliability and reducing the load on the environment.

The water distribution control system uses data from water pressure sensors installed along mainline pipes to analyze flow rates and pressures across the entire pipe network, online and in realtime, and also to control valve settings and pump discharge pressures at reservoirs in the distribution system. Not only does this provide up-to-date information on the distribution of water pressures across the entire system, the realtime availability of this information to the control system allows detailed control of the water pressure distribution in response to fluctuations in demand. By keeping water pressures at an appropriate level (minimum required pressure), the benefits of the system also include reducing leakage and pump power consumption (see Fig. 3). Installations in Japan have achieved savings of about 10%.

These systems have already been installed at water distribution businesses in Japan, where they are helping save energy and improve operational efficiency.

(2) River basin simulation

Technologies for assessing and predicting the condition of rivers, groundwater, and other water sources deliver benefits in applications such as catchment disaster management and for helping with various planning tasks and infrastructure operation.

Hitachi has implemented practical river flow simulations that can model water quality problems in the headwaters of river systems to estimate factors such as when and in what concentrations contaminants will reach downstream locations, and that use this information to aid decision making on whether measures such as halting water intake are needed. The system incorporates two separate simulators for realtime and detailed predictions respectively, and also a database of past incidents to help respond quickly when similar problems recur.

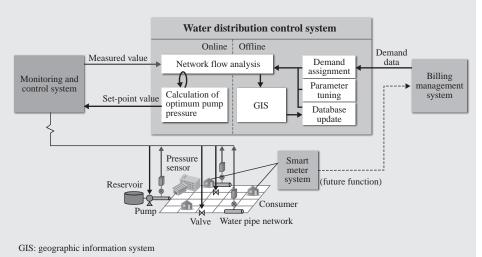


Fig. 3—Overview of Water Distribution Control System. The system uses sensors for continuous monitoring of pressures in the water pipe network, and simulates the water pressure distribution across the entire network. The calculation results are utilized in automatic control of pump operation in close to realtime. Other current developments include a water pollution trend prediction system that helps with the planning of infrastructural work by predicting medium- and long-term trends in water pollution across an entire catchment, and a water circulation simulation that uses integrated models that consider both ground and surface water to help predict groundwater flows and the distribution of water resources.

(3) Water treatment control technology

To offer a wide range of solutions at the city or regional level that integrate water treatment plants with information and control systems, the operational control techniques for water treatment plants also need to do what they can to improve reliability and efficiency.

Water treatment plants that take water from rivers (surface water) sometimes use manual interventions to cope with the sudden changes in water turbidity that occur after rainfall, such as adding coagulant or decreasing water intake. Hitachi has developed and tested a new control technique for determining the appropriate rate of coagulant injection needed to deal with sudden changes in water turbidity (see Fig. 4). Adding the right amount of coagulant not only reduces the load on the environment, by expanding the range of turbidity levels that can be controlled, it also helps ensure a safe and secure water supply despite the dwindling numbers of experienced plant operators and the contracting out of treatment plant operation to third parties.

In the case of sewage treatment, Hitachi is also developing sewage treatment control technologies

that reduce the load on the environment, not only by minimizing the emission of greenhouse gases due to the power consumed by pumps and blowers in the water treatment process, but also by reducing nitrous oxide (N_2O) emissions. Operational control technologies can reduce the load on the environment without needing to make major upgrades to the treatment plant.

CONCLUSIONS

This article has provided an update on developments in the water industry, and described Hitachi's activities associated with its promotion of the intelligent water system concept, particularly in relation to information and control technology.

The intelligent water system concept focuses on water and seeks to achieve the system-wide optimization of water, information, and energy flows at the city or regional level. It is closely related to Hitachi's construction activities in the field of smart cities, where its aim is to achieve a well-balanced relationship between people and the Earth.

Hitachi is working on initiatives that are linked to common issues for urban infrastructure, including the adoption of smart meters that provide a detailed breakdown of demand, the convergence of information and control systems, and international standardization in the field of smart cities.

By proposing new ways of doing things, Hitachi intends to continue making a contribution to the sustainable development of water infrastructure, and to maintaining a healthy water environment in Japan and the rest of the world.

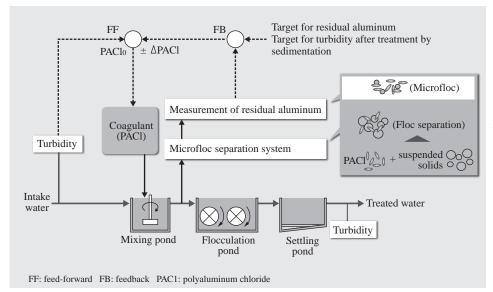


Fig. 4—Control System for Addition of Water Treatment Chemicals in Response to High Turbidity.

Based on the turbidity of the intake water and the level of aluminum in the treated water, the system calculates the appropriate rate of coagulant injection needed to deal with sudden changes in water turbidity.

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O&M Service for Sustainable Social Infrastructure

Toshiyuki Moritsu, Ph. D. Takahiro Fujishiro, Ph. D. Katsuya Koda Tatsuya Kutsuna OVERVIEW: Hitachi is developing O&M services delivered through a cloud-based convergence of control and information technologies for operation and maintenance, together with their associated services. By using these O&M services, social infrastructure business operators can efficiently implement systems for operation and management on the cloud. By delivering O&M services throughout the world, Hitachi is helping create operation and maintenance systems that can keep up with the growth of social infrastructure in each country or region, and with changes in the associated business environment.

INTRODUCTION

GIVEN the growing cost of maintaining and updating infrastructure in developed economies and the increasing urbanization in emerging economies, there is a need for efficient operation and maintenance of energy, water, transportation, mining, cities, and other social infrastructure. A survey by the Ministry of Land, Infrastructure, Transport and Tourism⁽¹⁾ estimated that the cost of maintaining, managing, and updating infrastructure in Japan will reach approximately 65% of the infrastructure budget by 2030. This trend is not only visible in Japan, but applies across all developed economies that were among the first to develop their infrastructure. Also, because the proportion of people in middle-income or higher brackets (annual income of \$US3,000 or more) will reach approximately 70% of the global population by 2030 (compared to 40% in 2010), rapid progress is anticipated in the provision of social infrastructure in response to future urbanization and other trends in emerging economies. Meanwhile, the risk of shrinking workforces due to aging populations in developed economies in particular is making the efficient operation and maintenance of the social infrastructure into an important future social issue.

Against this background, Hitachi is developing operation and maintenance (O&M) services that are delivered through a cloud-based convergence of control and information technologies for operation and maintenance, together with their associated services. By using these O&M services, social infrastructure business operators can efficiently implement systems that collect and analyze detailed information about the equipment, facilities, and workers involved with operation and maintenance, apply it in the field for tasks such as preventive maintenance and operational management, and use it to assist with business operation and management.

This article considers the issues facing the future operation and maintenance of social infrastructure, provides an overview of the operation and maintenance requirements and functions needed to implement O&M services and of the services that can satisfy these requirements and deliver the functions, and presents an example application from the railway industry.

OPERATION AND MAINTENANCE TASKS PERFORMED BY O&M SERVICE

Two features of O&M services provided by Hitachi are their high level of adaptability to business changes, and that these comprehensive services extend from equipment-level operation and maintenance up to business operations and management.

As social infrastructure provides the foundations for daily life and economic activity, its reliable, long-term provision is essential. Similarly, it must be able to respond flexibly to the various potential changes that may occur over the course of social infrastructure business operations, in areas such as the nature of the business, its governance, and the business environment.

Another feature of operating an O&M business for social infrastructure is that the various stages from equipment-level micro-management up to business operations and other macro-level management are coexistent and interdependent. This makes it important to perform the centralized collection and utilization of information with many different levels of granularity.

Given this background, the following sections describe the social changes that O&M services are likely to face and the functions they need to deliver.

Social Changes to which O&M Services Must Adapt

By considering the changing nature of operation and maintenance work, changes to its governance, and changes in the environment in which it operates, Hitachi has collated the changes likely to be faced by social infrastructure as it moves through the four phases of installation, growth, maturity, and decay or stability (see Fig. 1). In the case of a city, for example, the city grows as infrastructure is built to cope with its rising population. As the population peaks, the city enters its mature phase followed by a period of decay or stability. Operation and maintenance also goes through numerous changes over the course of this process.

Changing nature of operation and maintenance work

(1) Establishment and refining of operation and maintenance processes (1-a)

Along with the introduction and growth of the relevant business, the associated operation and maintenance processes are also established and refined. While this involves being able to proceed by trial and error, Hitachi's O&M services make it possible to change the nature of the operation and maintenance work and the processes (procedures) used, flexibly and based on the results of reviewing current practice.

(2) Increasing standardization of operation and maintenance processes (1-b)

As operation and maintenance processes are established along with the growth of business, the nature of the work and the processes used are increasingly standardized. Hitachi's O&M services are designed to facilitate standardization.

Changes in governance of operation and maintenance

(1) Entry of new operators (1-c)

As business grows, increasing numbers of new operators enter the market. Hitachi's O&M services are able to provide standard services to facilitate the entry of new operators and are able to make enhancements to suit the needs of individual companies.

(2) Increasing consolidation and reorganization of operators (1-d)

As business matures, operators increasingly consolidate or reorganize to reap economies of scale. Mechanisms are provided that allow this consolidation and reorganization to proceed efficiently, including ways of facilitating the integration of operation and maintenance work and processes.

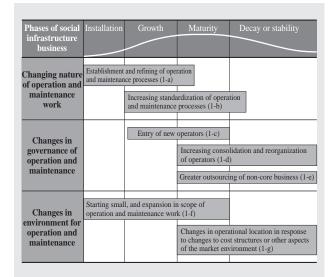


Fig. 1—Evolution of Social Infrastructure Business and Changes in Operation and Maintenance. Business practices need to cope with a variety of changes as social infrastructure goes through the processes of installation, growth, maturity, and decay or stability.

(3) Greater outsourcing of non-core business (1-e)

As business matures, it becomes increasingly clear which areas are core business and which are noncore, with greater outsourcing to external suppliers. Mechanisms are provided to allow changes in which organizations are responsible for performing specific operation and maintenance tasks.

Changes in environment for operation and maintenance

(1) Starting small, and expansion in scope of operation and maintenance work (1-f)

When new business is introduced on a small scale, their operation and maintenance must also start from a similarly small base. Flexible system scalability is provided so that, as the scope of a business grows, its operation and maintenance can expand accordingly.

(2) Changes in operational location in response to changes to cost structures or other aspects of the market environment (1-g)

The location from which a business is performed may change in response to changes to cost structures or other aspects of the market environment. One example is how mining business moves as resources are depleted in one location and discovered in another. Another possibility is the use of remote monitoring and operation, for example, to shift operation and maintenance work to locations where labor costs are lower. Hitachi's O&M services provide the flexibility to shift to new locations.

Functions Delivered by O&M Services

The functions required for the operation and maintenance of social infrastructure extend from those associated with the maintenance and operation of the equipment through to the wide range of functions that support business operations and management.

Hitachi's O&M services provide integrated functions that include the collection of data, its use in analysis and planning, and the use of these analyses and plans as the basis for management and execution. This extends from the micro level of equipment operation and maintenance to the macro level of business operations and management (see Fig. 2).

The data collection functions required in the case of maintenance, for example, include the operational status of machinery and information about maintenance workers (2-a). Functions that use this collected data for maintenance planning or to detect potential breakdowns before they happen (2-d) are also required, as are functions for managing maintenance work in accordance with this planning and the results of analyses (2-g). Other support functions used for management include inventory management for spare parts and the provision of utilization and performance guarantees.

Similarly, the functions required for operation include monitoring of operations and work (2-b); operational plans and personnel assignments (2-e); and work management, automatic operation, raw materials management, and utilities management (2-h).

For business operations and management, functions need to be provided for assessing supply and demand and changes in markets (2-c); production planning (2f); and the management of human resources, revenue, and investment (2-i). Hitachi's O&M services provide these functions in a consistent way in the form of common platforms.

OVERVIEW OF O&M SERVICE

This section provides an overview of O&M services that resolve the issues described above (see Fig. 3). The numbering in Fig. 3 indicates which aspects of the O&M services support which of the respective requirements and functions.

Hitachi's O&M services include both system and personnel services, providing operators with a total service for the outsourcing of personnel management, equipment management, facilities management, supply chain management, and operational management of operations and maintenance.

The system is implemented through the coordination of an O&M cloud with other systems. The O&M cloud has the primary role in supplying functions for the operation and maintenance of equipment, including plant (rolling stock and production lines, etc.), facilities (buildings, etc.), and mobile devices (worker management). It also supplies functions for business operations and management by providing coordination interfaces with business intelligence (BI) and other operational analysis systems, enterprise resource planning (ERP) and other operational management systems, and ordering and other in-house systems.

The O&M cloud consists of its hardware and other platforms, the shared platforms that provide common functions for the business operations and management of operation and maintenance, and applications for different end uses.

The O&M service platform has a distributed architecture comprising scalable services located at data centers in different countries. It also includes an integrated authentication framework so that it can adapt flexibly to changes in the organizations responsible for operating services. This allows the platform to adapt flexibly to changes in the scale (1-f) or geographical location (1-g) of operation and maintenance activities, and to the consolidation or

Maintenance Equipment-based Entire business · Equipment status monitoring Operations monitoring Assess supply and demand. Data · Maintenance work monitoring · Operational work monitoring · Identify market changes. collection (2-a) (2-b) (2-c) Predictive diagnosis · Operational planning · Production planning Analysis and · Maintenance planning · Personnel assignment planning (2-d) (2-e) (2-f) · Operational work management Maintenance work management Human resource management · Maintenance inventory management · Automatic operation · Revenue management Management · Maintenance inventory distribution · Raw materials management · Investment management execution Utilization/performance guarantees · Utilities management (2-i) (2-g) (2-h) O&M: operation and maintenance

Fig. 2—Evolution of Social Infrastructure Business and Changes in Operation and Maintenance.

O&M services extend from equipment-based management to the entire business, and need to support everything from data collection to analysis and planning and the processes of management and execution.

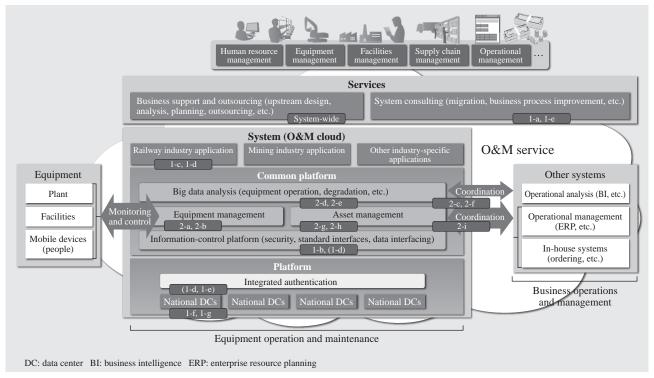


Fig. 3—Overview of O&M Service.

Hitachi's O&M services provide systems created through integration with the O&M cloud and other systems, and the business support, outsourcing, and system consulting services that use these systems.

reorganization of operators (1-d) or changes resulting from the outsourcing of some work (1-e).

The common platform consists of an informationcontrol platform, equipment management, asset management, and big data analysis functions. The information-control platform provides standard interfaces for handling operation and maintenance data, data interfacing coordination (format standardization and conversion), and access control and other security functions. This minimizes the range of areas affected and the scope of system changes required when it is necessary to make improvements or comply with the standardization of operation and maintenance processes (1-b), or to integrate data following the consolidation or reorganization of operators (1-d).

The equipment management functions determine the location and other status information for equipment and facilities being managed and the workers involved, and issue control instructions [(2-a) and (2-b)]. Asset management includes collecting data about equipment management functions, presenting information about operation and maintenance work, and performing integrated management. It also includes the management of human resources, revenue, and investment based on actual operational data performed in coordination with operational management, and the management of raw materials, spare parts, and product dispatch performed in coordination with ordering and other in-house systems [(2-g), (2-h), and (2-i)].

Big data analysis provides functions for analyzing equipment operation and deterioration based on equipment management information. These functions are used for tasks such as preventive maintenance and operational planning [(2-d) and (2-e)]. It also supplies operational information to operational analysis systems and uses this for tasks such as incorporating information about actual operation into production planning (2-f). In the other direction, it controls the operations and management data [(2-c) and (2-f)].

Implementing applications for specific end uses on this common platform reduces the required investment in systems when new operators enter the market or when operators consolidate or reorganize [(1-c) and (1-d)].

Meanwhile, human resource services supplied by the O&M service include upstream design for operation and maintenance and services that utilize the availability of the O&M cloud, including analysis and planning or business operation and support services such as outsourcing. Also, measures made possible by the provision of system consulting services, such as migration away from existing on-premises systems or business process improvement, include flexible changes to operation and maintenance tasks (1-a) and the outsourcing of non-core processes (1-e).

By supplying these systems and services, O&M services supply a wide range of operation and maintenance services that extend from equipment management to business operations and management in a way that can respond flexibly to changes in the business environment.

EXAMPLE APPLICATION FOR ROLLING STOCK MAINTENANCE

This section describes an example O&M service for rolling stock maintenance in the railway industry (see Fig. 4).

The rolling stock maintenance system consists of on-train servers and an off-train management service. The on-train servers collect data from sensors on the rolling stock, and forward the information to the management service. The management service is implemented as an application on the common platform for O&M services. It collects the rolling stock information from the on-train servers in realtime and uses it for online monitoring and analysis.

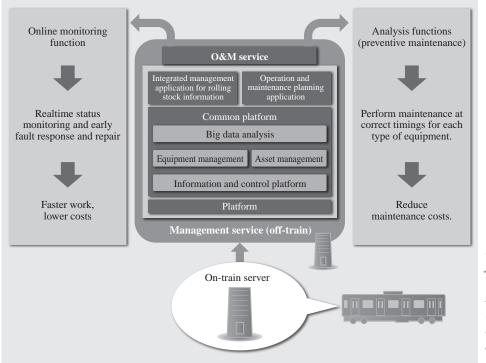
This makes it possible to identify degradation or other changes in the operational status of equipment or parts in a timely manner. The system also uses algorithms that have formalized the knowledge of experts in the form of mathematical and statistical calculations to perform comprehensive diagnostics and generate predictions. This helps prevent unexpected problems, allows parts inventory to be managed appropriately, and improves the efficiency of preventive maintenance and administration work.

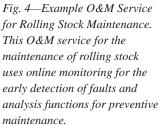
CONCLUSIONS

This article has described Hitachi's O&M services for the operation and maintenance of social infrastructure businesses.

In addition to the rolling stock maintenance example described in this article, Hitachi intends to deploy its O&M services in a wide range of applications in the future, including the integrated management of energy for buildings or communities; the control of turbines, pumps, and other equipment at industrial plants; and operations management and remote control for vehicles used at mines.

By supplying O&M services, Hitachi intends to support social infrastructure operators in Japan and elsewhere so that they can respond flexibly to social changes and deliver medium- to long-term foundations for society. Through these activities, Hitachi believes it can contribute to the development of sustainable societies by seeking to be a "best solution partner" in the field of social infrastructure.





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Energy Simulation Technologies for Optimization of Social Infrastructure

Yasushi Tomita Tatsuki Inuzuka Tsutomu Kawamura, Dr. Eng. Michiki Nakano OVERVIEW: The need for energy infrastructure that has low carbon emissions, is economical, and provides security of supply is increasingly evident. This has created a demand for energy infrastructure with systemwide optimization achieved through the coordination of district heating and cooling systems and wide-area power systems from consumer utility systems. Hitachi is implementing multi-utility energy infrastructure with system-wide optimization through the lifecycle of the infrastructure by fusing various different energy analysis and control techniques for energy efficiency and power system control aimed at districts or factories and other buildings.

INTRODUCTION

THROUGHOUT the world, energy infrastructure faces demands for lower carbon emissions through the greater adoption of renewable energy, electric vehicles (EVs), and other new technologies; for economic performance in the face of rising fuel prices and the increasing cost of complying with carbon emission reduction measures; and for security of supply in the event of large power outages or earthquakes.

Energy infrastructure is built through the interconnection of different systems. These include power systems that supply consumers over a wide area with electric power from centralized power plants, district heating and cooling systems that supply the consumers in a community with hot or cold water from a centralized heat source, and utility systems at consumer sites that produce hot and chilled water, steam, and other utilities from primary energy sources. Recent years have seen increasing moves aimed at creating energy infrastructure in which these systems are coordinated to optimize overall operation.

Hitachi has been implementing multi-utility energy infrastructure with system-wide optimization throughout the lifecycle of the infrastructure by enhancing and fusing measures that it has built up over time, such as energy analysis and control techniques for power system control and energy efficiency at the district level or at factories and other buildings (see Fig. 1).

Simulation technologies essential to the development of these total solutions include a smart grid simulator that can perform flexible analyses of the interactions with consumers, particularly in regard to power systems, a district energy system simulator for the optimum control of multi-utility networks for district heat and electric power, and a simulator for analyzing the energy efficiency of utility systems for use in the energy-efficient design of multi-utility systems for consumers.

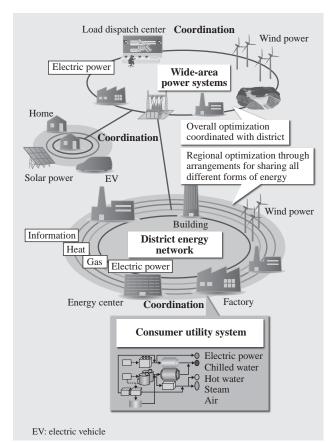


Fig. 1—Energy Infrastructure.

The energy infrastructure is built from the interconnection of wide-area power systems, district energy networks, and consumer utility systems.

SMART GRID SIMULATOR

Overview

Smart grids are seen as representing the next generation of electric power distribution systems for supporting the creation of a low-carbon society and the highly efficient supply of electric power while also maintaining security of supply. For example, the greater diversity of power sources and loads, such as the increasing connection of renewable energy to the grid or the growing use of EVs, demands a reliable and economic supply of electric power. Before actually implementing such systems, however, it is necessary to study the methods available, taking account of a variety of constraints. To deal with this situation and offer timely solutions, Hitachi has developed a smart grid simulator that it can use as an engineering environment for analyzing the effectiveness of installing various control equipment and systems.

Configuration

While performing analysis and evaluation prior to implementation is essential to achieving the reliable and planned operation of a power system, running experiments on a live grid in the early stages is difficult. Instead, what are needed are simulators that can model the actual grid, perform numerical calculations of the supply and demand for electric power under given conditions, and then present the results in an intelligible format. While simulators of this type have been developed in the past, they have not been able to cope adequately with large grid configurations while also providing flexible equipment configuration.

The new smart grid simulator uses a distributed agent architecture and consists of a power flow computation engine and a data visualization function for displaying the calculation results.

(1) Power flow calculation engine

This calculates the flow of power through the power system. The engine has a distributed agent architecture made up of separate modules that model the distribution grid, voltage control equipment, consumer equipment (such as electric water heaters and EVs), photovoltaic power plants, consumers, and various control systems. These modules execute independently and concurrently when performing a power flow calculation, and pass messages between themselves to coordinate their operation (see Fig. 2). The calculation engine has a single master module, with all other modules being slave modules. The modules are coordinated by passing messages. The master module performs overall management of the simulation, including timing control.

This configuration provides flexibility in the modeling of the systems being analyzed, and allows prototypes to be implemented quickly. Examples include simulations for analyzing the impact of renewable energy on a power system, voltage stabilization control, and demand-side management. It also simplifies maintenance tasks such as adding or removing functions, and facilitates expansion of the simulation through the use of distributed modules⁽¹⁾.

The simulator models time-axis changes in power flow across the grid by executing the power flow calculation cyclically to represent the passage of time. Specifically, it alternates between the power flow computation that calculates the grid power flow and the calculation of equipment states. These equipment states refer to values such as consumer loads, the power produced by distributed generation, and the output of control equipment. The master module performs the power flow calculation and the slave modules calculate the equipment states. That is, the slave modules use the results of the power flow calculation from the previous cycle to calculate the equipment states for the current timing, and then the master module uses these results to perform the next cycle of the power flow calculation.

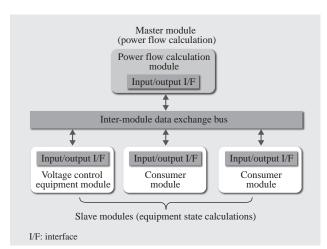


Fig. 2—Distributed Agent Architecture. Control systems and other equipment are implemented as independent modules.

One type of control device is the voltage control equipment used to adjust the voltage of the distribution grid (see Table 1). This equipment is simulated by a slave module that calculates the equipment states from the past grid power flow and equipment state information. When using distributed control in which each voltage control device operates autonomously, the results of each calculation are then sent as messages to make the information available to other modules. Other control techniques include centralized control and coordinated control. In centralized control, equipment state information is managed centrally and control signals are issued based on a top-down configuration. Coordinated control, in contrast, is performed by adjacent control devices communicating with each other. A feature of the simulator is that it has the flexibility to support a wide range of different control techniques.

(2) Data visualization functions

The new simulator includes data visualization functions to present its calculation results in an intelligible format (see Fig. 3). These include map mode for displaying the power system geographically and grid mode for highlighting its structure. By switching between screens, the user can view the variation in photovoltaic power generation output with changing weather conditions, the consequent fluctuations in the grid voltage, and the results of stabilization control by the voltage stabilization equipment. The system combines intelligible displays and easy operation, with functions available at the click of a mouse. Examples include a profile display of the grid voltage along power lines and the dayby-day voltage at a particular node. It also includes alarm functions, including the use of color coding to highlight instances where the grid voltage is high or low. These functions are implemented using hypertext markup language 5 (HTML 5).

TABLE 1. Voltage Control Equipment

The table lists the main types of voltage control equipment and their functions.

Voltage control equipment	Function
LRT	Switching between transformer taps at distribution substations to adjust voltage
SVR	Switching between transformer taps on distribution grid power lines to adjust voltage (similar to LRT)
SVC	Adjustment of reactive power output on distribution grid power lines (similar to SVR)

LRT: load ratio control transformer SVR: step voltage regulator SVC: static var compensator

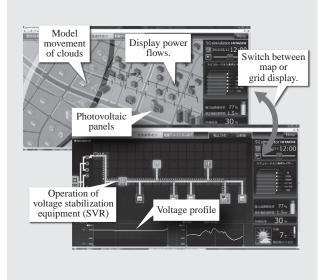


Fig. 3—Example Data Visualization Screens. The results of the power flow calculations are displayed in an intelligible format.

Example Application

This section describes the use of the smart grid simulator in the development of a prototype system for the local production and consumption of photovoltaic power. There are concerns about the impact that excess power and reverse power flows will have on power systems if greater use is made of photovoltaic power generation. Accordingly, this prototype system is designed to absorb mismatches between supply and demand by using excess power from local photovoltaic power generation to operate electric water heaters and store heat. A feature of the system is that it maximizes overall efficiency and the ability to absorb fluctuations by controlling the number of electric water heaters in operation (multiple unit control) based on factors such as the demand for hot water and the efficiency characteristics of the water heaters in each home.

Table 2 lists the modules used in the prototype simulation. The power flow calculation module collects demand data modeled by the consumer module and uses it to determine states across the entire distribution grid. Similarly, the consumer module obtains the voltages at grid connection points modeled by the power flow calculation module and calculates the power output limits set by the function for preventing over-voltage on the photovoltaic power generation plant. In this way, the modules interoperate to perform the simulation (see Fig. 4).

This prototype was then used for a case study of ordinary households that found that performing

TABLE 2. Modules and Functions The table lists the main modules and their functions.

Module	Functions
Power flow calculation module	Calculates voltage, current, and other state information for each node of the distribution grid.
Consumer module	Models the output of photovoltaic power plants, power consumption and heat output of electric water heaters, power and hot water consumption by consumers, and so on.
Weather module	Generates random weather scenario data.
Control server module	Demand-side management, including the generation of operating schedules for heat storage by electric water heaters in a number of homes
Main module	Supervisory control of other modules

coordinated control of three houses together improved the ability to absorb excess power by 1.6 times compared to controlling each house independently.

Hitachi has also developed prototypes for a battery charging control system⁽²⁾ that reduces the impact on the power system of increasing numbers of EVs, and demand response control that uses incentives to encourage consumers to hit a target level of power consumption. These prototypes could be implemented quickly using the available modules, including the power flow calculation and consumer modules.

DISTRICT ENERGY SYSTEM SIMULATOR

District Energy Network System

Preventing global warming has become a pressing issue in recent years and has created a need to reduce the quantity of carbon dioxide (CO_2) emitted by the

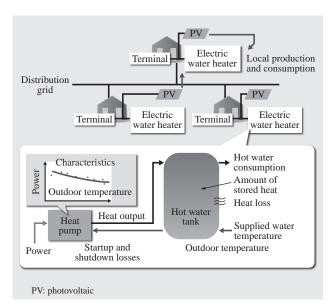


Fig. 4—*Control System for Local Production and Consumption of Photovoltaic Power.*

The system balances supply and demand by the local consumption of any excess photovoltaic power.

consumption of energy. To improve energy efficiency and reduce CO_2 emissions, it is necessary to build district energy network systems that establish an optimum supply-demand structure by networking local resources. These include sources of energy such as cogeneration, fuel cells, and refrigerators; renewable energy; and unused energy such as factory waste heat and groundwater. Also, the district energy network systems use information-communication and control technology to provide mutual interchange of energy.

Simulation of Optimal Operation of Heat Interchange

District energy network systems provide mutual interchange of energy within the district through a "best mix" of electric power and heat. They use district heating pipelines to provide mutual interchange of thermal energy such as steam, hot water, and chilled water. Accordingly, improving energy efficiency and reducing CO_2 emissions within a district requires control technology that can optimize the operation of distributed heat source equipment with consideration for energy losses such as heat loss and pressure loss in the district heating pipeline.

Hitachi has been helping to improve energy efficiency and reduce CO_2 emissions at factories by developing energy management systems for manufacturing plants⁽³⁾. Hitachi is now developing district energy management systems for industrial complexes or areas undergoing redevelopment.

As part of this work, Hitachi has developed technology for the simulation of optimal operation of heat interchange that couples the operation of heat source equipment with the use of pipe network analysis to estimate energy losses in district heating pipelines. This can reduce the energy consumption of heat source equipment through the preferential use of thermal energy such as waste heat from cogeneration, solar heat, or groundwater, and can supply consumers with thermal energy by coupling this with pipe network analysis to select district heating pipeline routes with low energy losses from heat source equipment with high operating efficiency (see Fig. 5).

The simulation was used to estimate the reduction in CO_2 emissions resulting from the use of heat interchange in two districts. It evaluated the supply of chilled water during summer for these two districts. One of these was a residential district where the demand for chilled water was highest at night, the other a commercial district with higher demand during the day. Each district had its own energy supply plant,

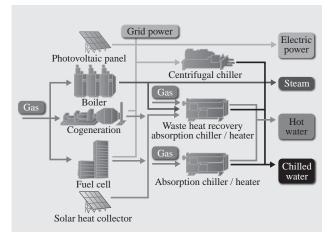


Fig. 5—Optimum Operation of Heat Source Equipment. The CO_2 emitted by a district can be reduced by making preferential use of renewable energy and waste heat, and by optimizing the operation of heat source equipment with consideration for energy losses in district heating pipelines.

with the commercial district also having a roughly constant, 24-hour-a-day supply of waste hot water from an incineration plant. Also, the energy supply plant in the residential district was assumed to have an efficiency 10% higher than that in the commercial district (see Fig. 6).

Whereas plant 2 in the commercial district only used the waste hot water from the incineration plant during the day if heat interchange was disabled, when heat interchange was enabled, the waste hot water was used effectively across the two districts 24 hours a day. Also, preferential use was made of the more efficient heat source equipment at plant 1 in the residential district. These results showed that, while using heat interchange resulted in extra CO₂ emissions due to the heat loss in the district heating pipeline and the energy consumed by pumps used for chilled water and waste hot water, total CO₂ emissions were still 32% lower than when heat interchange was not used (see Fig. 7).

Optimization Simulation of Energy Consumed by Pumps Used for Hot and Chilled Water

District energy network systems use pumps to transfer thermal energy via district heating pipelines in the form of hot or chilled water. To provide a reliable supply of hot or chilled water to consumers, pump control in the past involved maintaining a constant pressure at the heat exchangers located at the consumer site and running pumps at their rated speed. This required a high water supply pressure and resulted in the energy consumed by pumps being higher than necessary. To reduce the energy consumed

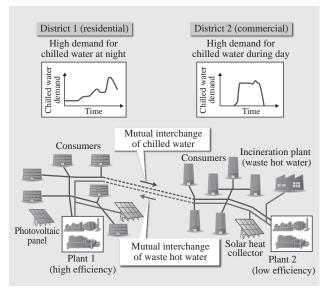


Fig. 6—Calculation Conditions for Study of Heat Interchange Benefits.

The study calculated the reduction in CO_2 emissions that would result from the mutual interchange of heat between two districts with different thermal demand characteristics and plant operating efficiencies.

by pumps, it is necessary to optimize the pump speeds and the valve openness at each consumer site.

To simulate water distribution systems, Hitachi has already developed a water distribution simulator with a scope that extends from the reservoir to the consumer. When developing the optimization simulator for the energy consumed by pumps used for hot and chilled water, Hitachi developed a simulation technique that minimizes the energy consumed by pumps used for hot and chilled water by extending the functions of the water distribution simulator to include the pressure and flow rate balance of pipe networks as constraints, and to optimize the speed of each pump and the valve openness at each consumer site⁽⁴⁾.

To confirm the energy saving produced by this method, Hitachi ran a calculation for an energy network consisting of two energy supply plants and three consumers (see Fig. 8). The calculation found that optimizing the pump speeds and the valve openness of the flow control valves at the consumer sites reduced the energy consumed by pumps by approximately 54% compared to the case when the pumps ran at rated speed (see Fig. 9).

By using a combined simulation of the above heat interchanges, it is possible to perform optimal operation planning of distributed heat sources to improve energy efficiency and reduce CO_2 emissions across the entire district.

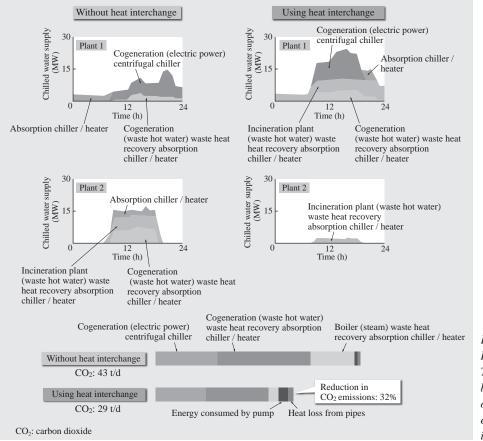


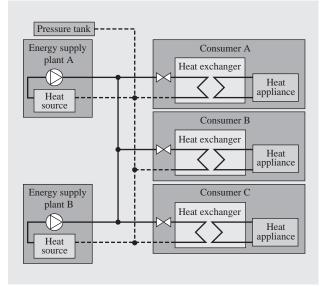
Fig. 7—Results of Calculating Heat Interchange Benefits. The study demonstrated the benefits of the preferential use of waste hot water and more efficient heat source equipment in terms of lower CO_2 emissions.

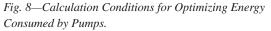
SIMULATOR FOR ANALYZING ENERGY EFFICIENCY OF UTILITY SYSTEMS

For factories and other buildings that use large amounts of electric power or heat, saving energy not only cuts costs, it is also an important social responsibility in relation to environmental problems. This section describes energy analysis simulation techniques for designing energy-efficient consumer utility systems (see Fig. 10).

Energy Efficiency for Consumer Utility Systems

Consumers use a variety of utilities for purposes such as production processes, air conditioning systems, lighting, and office automation equipment. These include electric power, chilled water, hot water, steam, and compressed air. Utility systems obtain primary forms of energy, such as electric power, gas, or fuel oil, and convert them into the required utility. Utility systems are complex, consisting of refrigerators, air compressors, fans, pumps, boilers, cogeneration, and other components connected together by piping, and in some cases including mechanisms for sharing resources between different utilities. System configurations are also designed to suit the consumer's level of demand for utilities. Potential ways of saving energy include adjusting the operational settings on equipment, upgrading machinery to more efficient models, use of more advanced system control techniques such as multiple





The calculation was performed for an energy network consisting of two energy supply plants and three consumers.

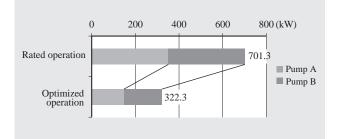


Fig. 9—Results of Calculation Optimizing Energy Consumed by Pumps.

The calculation found that optimizing pump speeds and the valve openness of flow control valves at consumer sites reduced the energy consumed by pumps by approximately 54%.

unit control, and improving the energy flow by using techniques such as waste heat recovery. Before proceeding with any of these, it is important to be able to analyze the energy savings in order to assess the cost-benefit ratios.

Features of Simulator for Analyzing Energy Efficiency

To estimate energy savings, the simulator for analyzing the energy efficiency of utility systems calculates a comparison of the total annual consumptions of primary energy before and after the energy-saving measures are implemented. The core function of the simulator is to calculate primary energy consumption at one-hour time intervals for a typical week from each season of the year, for a given system configuration and using load data for each of these one-hour intervals, and then to collate the results into annual totals.

To provide a general-purpose method for automatically generating energy quantity formulas for a given system configuration, the simulator consists of a generalized data model with an object model architecture that characterizes the multi-utility energy conversion process in terms of the combination of equipment characteristics, energy flow connections, and system control, and a network state calculation model that handles all the interconnections between different utility systems, state values, and other variables. The user specifies the equipment and interconnections from a graphical user interface (GUI), using drag and drop to build a system configuration block by block from a tool box containing the different equipment, control devices, piping, and other components.

The simulator also provides various support functions, including an equipment database (DB), a function that provides guidance on measures for improving energy efficiency, and functions for outputting the simulation results. The equipment DB contains the characteristics of each model for different types of equipment and allows the user to try different models by selecting from a list. The energy efficiency guidance function provides a menu

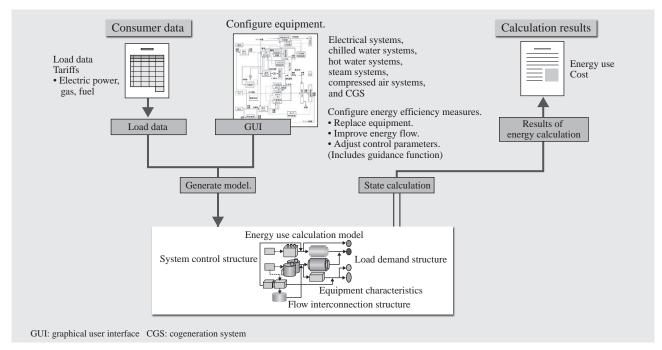


Fig. 10—Overview of Simulator for Analyzing Energy Efficiency of Utility Systems. The simulator estimates annual consumption of primary energy for a given utility system configuration.

of energy efficiency measures. When the user selects one of these, the function searches the network for potential equipment in the specified utility system where the measure can be used and suggests what settings to use for the change. This helps share the knowledge of experts in energy efficiency.

In the future, Hitachi intends to add to these models of equipment and energy efficiency know-how to make the simulator more useful in practice and to expand its scope of application.

CONCLUSIONS

This article has described simulation technologies that support the design, control, diagnosis, maintenance, and repair lifecycle of energy infrastructure, with a scope that extends from consumers to districts and power systems.

There is a need for the timely development and proposal of total solutions for energy infrastructure with system-wide optimization achieved through various forms of coordination such as multi-utility and the balancing of supply and demand. Hitachi intends to continue using the latest simulation technology to contribute to the implementation of efficient and reliable low-carbon energy systems.

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Social Innovation through Utilization of Big Data

Shuntaro Hitomi Keiro Muro OVERVIEW: The analysis and utilization of large amounts of actual operational data collected from equipment and devices have made it practical to realize the possibilities of converging and advancing the control and information systems. An effective approach to analyze and utilize big data efficiently is to determine the events that must be discovered through data analysis to achieve business objectives, and then select the appropriate mathematical analysis algorithms based on available data, thereby building an analysis method. Hitachi has formed a team specializing in data analysis with extensive experience in product manufacturing, maintenance, and operations, while bringing together a tremendous amount of mathematical analysis technology research in order to promote the achievement of social innovation through the utilization of big data.

INTRODUCTION

ADVANCEMENTS in information technology (IT) have caused the amount of data we can access to increase dramatically. In other words, factors such as faster computational processing through IT, expanded network environments for data transmission including the Internet and wireless communications, and increased capacity in the storage devices used to store data for a certain period of time have made it a realistic prospect to handle larger amounts of actual data than previous systems could handle. As a result, major opportunities have opened up for collecting and analyzing these massive amounts of data for utilization in the improvement of business quality. This article describes new services that are implemented in the public infrastructure sector through the collection and analysis of large amounts of data, as well as case studies.

PUBLIC INFRASTRUCTURE AND BIG DATA

Age of "Things" Big Data

Big data of "things," "people," and "concepts"

As the amounts of data that can be handled increase, the data types available are also expanding (see Fig. 1). Hitachi sees big data as being divided into three categories, "things," "people," and "concepts." In addition to the analysis of production management, inventory management, and other types of back office

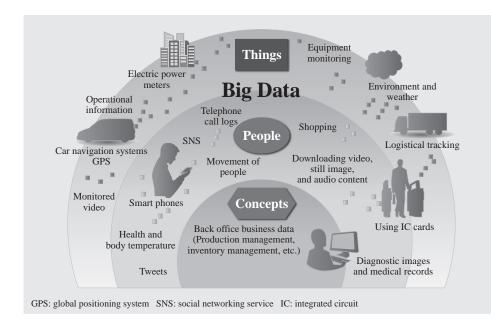


Fig. 1—Big Data = Data of "Things, "People," and "Concepts." The world of data that can be processed with information technology (IT) is growing day by day. business data ("concepts" big data, or abstract things), which IT has traditionally been strong in, the big data that is generated from the actions of individual people ("people" big data), such as text messages posted to social networking services (SNS) and other forms of social media as well as location, movements, and other information that can be acquired from smartphones and other devices, can now be utilized through the application of IT.

Furthermore, it has also become practical to gather, analyze, and utilize the data generated through the operation of "things," including the operational information of transportation systems and the global positioning system (GPS) information of car navigation systems, as well as actual operational data obtained from sensors installed with the purpose of monitoring and controlling a variety of different mechanical equipment ("things" big data), without the need to discard such information each time.

Convergence of information and control as implemented through utilization of "things" big data

One of the major features of "things" big data is that it is a record of device operation derived from the actual use of devices in society, unlike the test result data that is from previously envisioned situations and a certain set length of time derived from sources such as equipment tests and trial operation. By appropriately analyzing this data, it is possible to accurately evaluate the current state of devices that are actually operating, and to analyze the effectiveness of a device maintenance business or the influence of operations.

Although in the past, it was difficult to obtain the actual detailed operational data of devices in certain fields, the individual know-how of those in charge of operations and maintenance businesses who directly handled the devices during actual operations has led through various trial-and-error processes and contrivances during device maintenance and operation to this know-how being both accumulated and passed down throughout organizations. The effects described below can be expected as the result of incorporating the analysis and utilization of this actual operational data, which is the "things" big data itself:

(1) The effects and influence of maintenance policies or operational changes can be evaluated and feedback can be created using actual operational data. This can be used to accelerate improvements in maintenance and operations.

(2) Appropriate maintenance and operation modification methods can be automatically predicted

and determined based on an evaluation of the current state of devices, which is derived through data analysis. Also, maintenance and operational know-how that had to be passed down individually in the past can now be replaced with a method of analyzing the data of maintenance and operational know-how, which is an effective way of sharing and passing down know-how. (3) The results of collecting and analyzing a wide range of device positional and operational information data, energy consumption data, and other data can be used to automate operations, balance supply and demand, support human activities, and otherwise converge and increase the sophistication of information and control systems.

Hitachi's Efforts in Utilization of "Things" Big Data

Challenges facing data analysis

A valid method for effectively implementing data analysis and utilization is to construct a data analysis procedure by following these steps: (1) determine the events that should be derived through data analysis in order to achieve business objectives, (2) obtain and select the data that can be used for this purpose, and (3) select and tune the necessary mathematical analysis algorithms.

While executing this series of steps, it is important to master the properties and usage methods of many mathematical analysis algorithms, to possess a wide range of knowledge, and to understand how usable data reflects device states and physical properties (information specific to the devices). In particular, evaluation and verification are indispensable parts of the algorithm selection and tuning process, and in some cases, a long period of trial and error is necessary. This knowledge and information is useful for correctly interpreting what physical or business significance the indices that act as criteria for discovering events have, and as a result, can be utilized for quickly discovering analytical methods commensurate with the objectives.

In the past, a system that was widely used included measuring data for mechanical devices under test or trial operation environments, securing device design quality, and applying manufacturing process control. Due to Hitachi's many years of experience in the research, development and manufacturing of countless mechanical devices, the group possesses a wide range of information regarding the physical properties of devices, and a wealth of knowledge about the mathematical analysis algorithms necessary for data analysis.

Challenges specific to "things" big data

Two new challenges must be conquered in order to expand the scope beyond test result data obtained from equipment testing and trial operations, to the construction of data analysis methods for analyzing and utilizing actual data from operations.

(1) A wide range of external environmental factors affect data, and many different events related to actual operating devices can affect the actual operational data. This is why it is necessary to appropriately select which event's occurrence to focus on from among a large number of possible events, and to find out how that event is reflected in the data.

(2) In many cases, it is difficult to adjust sensors or add new ones in order to obtain data that is useful for the analysis, as devices are actually operating in different parts of society. Even under these conditions, it is still necessary to efficiently separate the occurrence of target events from the noise that also exists in the data, which is caused by other factors.

In order to meet the challenges described above, it is important to have extensive knowledge and information regarding the site of actual operations or the maintenance business where the "things" or devices are being used. It is also important to have a comprehensive data utilization procedure in order to effectively use this knowledge and information.

Hitachi has extensive experience in maintenance and after-sales support businesses for its own products, and also has a line of products and services where it provides operational monitoring support that allows it to remotely gather and accumulate operational data. It is through its experience analyzing information from the sites of maintenance and operations as well as accumulated operational data that Hitachi has built the powerful data utilization techniques (mathematical analysis methods, IT processing technologies, and data analysis and utilization method construction processes) necessary for utilizing "things" big data.

BIG DATA UTILIZATION SOLUTION CASE STUDIES

Hitachi's utilization of "things" big data is described below, along with case studies.

Remote Monitoring of Gas Turbines

In order to provide equipment operation support and quick troubleshooting via long-term service agreements (LTSA), Hitachi has been offering remote monitoring services since 2003 with a focus on gas turbine plants (see Fig. 2).

With a remote monitoring system, analog sensor data from the control panels of power generation equipment delivered to the customer as well as digital data from equipment control signals and other sources is acquired in one-second intervals and forwarded to the monitoring center for storage once per day. A total of between approximately 300 and 2,000 points of analog and digital data is generated by each plant in a single day, amounting to from several hundred megabytes to several gigabytes of time-series data. This time-series data is utilized in creating monthly reports, responding to maintenance inquiries, and assisting design. As the data is retained for a long period of time (15 years or more), its accumulated amount can be in the order of the terabytes (thousands of gigabytes).

It will be necessary to efficiently utilize these huge amounts of data in the future in order to increase

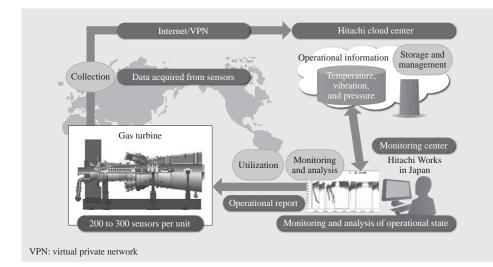


Fig. 2—Gas Turbine Remote Monitoring and Maintenance Business.

Trial operation monitoring and preventive maintenance based on data monitoring and analysis contribute to improvements in rates of operation. the sophistication of monitoring and diagnosis so that customer service be improved. For this reason, Hitachi is developing technology that can store this time-series data in a highly compressed form while at the same time enabling fast search, and is introducing this technology at monitoring centers for demonstration. Using this technology makes it possible to provide services with a high level of added value, and both lower in cost and faster than before to launch. Hitachi is also researching and developing technology that can provide early anomaly detection, in order to further improve the reliability of plant operations.

Maintenance, Operation, and Management of Chillers

Hitachi already provides a service to acquire and remotely monitor the operational data of industrial chillers, and is proceeding with efforts to analyze this operational data further for use in improving its equipment operation and maintenance business (see Fig. 3). Sensor data acquired from inside the chiller for the purpose of controlling the equipment is used as actual operational data, and is collected and accumulated for a long period of time. Concurrently, by-the-minute records are being collected regarding equipment adjustment and maintenance work, and this makes it possible to know the long-term history of which chillers were maintained and adjusted when and how.

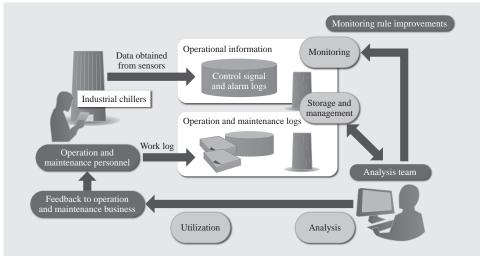
Actual operational data for chillers has traditionally been the target of automatic monitoring. An alarm would be triggered at a remote monitoring center whenever a threshold value was exceeded, and this was useful for equipment maintenance and inspection businesses. With simple threshold monitoring, however, it is only possible to begin maintenance after the anomaly has occurred, such as abnormal equipment stoppages or obvious performance degradations.

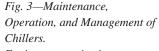
This is why Hitachi has been analyzing previous chiller alarm and maintenance history logs as a test to determine the causal relationships before and after problems occur in actual operational data, on an experimental basis. As a result of this analysis, it was shown that the actual operational data of the equipment before the alarm occurred would clearly approach the alarm condition, and Hitachi worked to create indices to clarify this type of trend. By monitoring these indices, it is possible to evaluate equipment degradation and assist with timely maintenance before an anomaly occurs.

These indices are still under development, and the challenge that remains before they can be put to practical use is to ensure that as long as the equipment model for which they were designed is being used, that they can diagnose both accurately and with a high level of reliability the degree of anomalous behavior and the amount of time left before an anomaly occurs, regardless of the installation or usage conditions. Efforts to establish these indices and put them to practical use are continuing.

HITACHI'S BIG DATA ANALYSIS AND UTILIZATION SERVICES

In data analysis efforts, it is important to clarify the goal of determining what information must be extracted from the data to realize concrete benefits for actual business. To this end, it is also important to receive the support of a team of data analysis specialists who are proficient in a variety of different





Equipment monitoring, operation, and maintenance businesses are being improved by analyzing actual operational data and work log data.

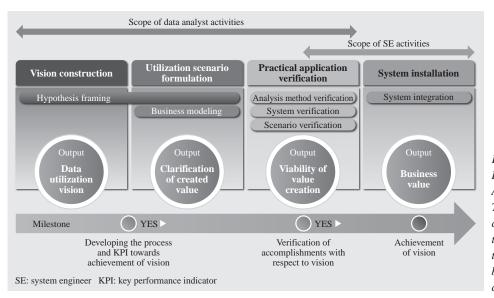


Fig. 4—Details of Hitachi's Data Analytics Service Activities. The data analysis method is constructed and verified in order to understand the customer's trade and resolve customer's business challenges (achieve the customer's vision).

data analysis methods in addition to knowledge and understanding of related to business.

Hitachi announced a "data analysis service" in June 2012 in order to support the creation of new business value from big data. This service constructs and provides data analysis methods that match business details and actual data that can be used. Its objective is supporting the resolution of the customer's business challenges by teams of data analysis specialists who bring together Hitachi's extensive store of mathematical analysis technology, data analysis experience, product manufacturing experience, and knowledge derived from constructing systems for a variety of different customers (see Fig. 4).

This data analysis service is aimed at a wide range of fields including finance, the public sector, communications, and logistics, and works to achieve a convergence of information and control through the aggressive utilization of "things" data in both industry and control. Hitachi brings together and applies its many years of accumulated knowledge in the manufacturing, operation, and maintenance of "things" in order to provide this service, which achieves the utilization of "things" big data.

CONCLUSIONS

This article discussed a new service that is implemented through the collection and analysis of large amounts of data in the public infrastructure field, and described case studies.

The utilization of "things" data is a key technology that will open up possibilities in the improvement and optimization of maintenance and operation businesses based on actual data, and in the application of diagnostic results to control in real time, which will enable sophisticated operational automation.

Hitachi will continue striving to promote the utilization of big data by applying its extensive knowledge regarding the manufacturing industry with teams of specialists in mathematical analysis technology, as part of its overall efforts to achieve social innovation through the analysis of data in the public infrastructure field, based on the utilization of "things" data.

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Information and Control Platform for Smarter Social Infrastructure

Kazuaki Iwamura Yoshihiro Mizuno Yuichi Mashita OVERVIEW: The information-control platforms that support efficient operation by coordinating the different types of social infrastructure in smart cities fulfill the following three roles: (1) obtaining an overview of the entire operation by collecting, managing, and sharing large quantities of data from the operation and maintenance of social infrastructure, (2) use of this data to generate new data that can be used in solutions, and (3) providing the foundations for the expansion of services for social infrastructure operation. Hitachi is working on the development of information-control platforms like these for use as core systems for smart cities.

INTRODUCTION

RECENT years have seen progress around the world on the construction of smart cities that can operate electric power, water, transportation, healthcare, and other social infrastructure efficiently, including by cutting waste in the supply and consumption of energy and other resources, and that can reduce emissions of greenhouse gases that place a load on the environment⁽¹⁾. Hitachi has participated in such projects globally, where it has been working on the development of a new generation of social infrastructure to help deliver a comfortable way of life.

Two features differentiate the social infrastructure in a smart city from that of the past. The first is the ability to monitor supply and consumption across all social infrastructure so that it can be operated efficiently based on an understanding of the interrelationships between all its different parts. The second is that safe and reliable operation of social infrastructure can be achieved through the collection of maintenance information about faults and other degradation so that potential problems can be identified in advance and repairs or replacements implemented.

New types of platform systems have an important role in this approach of system-wide operation of social infrastructure, allowing the collection and consolidation of information about the supply and consumption of energy and resources and its use in facilitating the resolution of any problems, including the use of control techniques. Accordingly, Hitachi is working on the development of information-control platforms that can serve as these core systems for smart cities⁽²⁾. This article describes progress on the development of information-control platforms, examples of their application, and the directions for future development.

INFORMATION-CONTROL PLATFORMS

Features of Smart City Social Infrastructure Smart cities have the following features.

(1) Wider range of social infrastructure and opportunities for choice

New types of social infrastructure are being constructed and linked together with those that are already in place. In the field of electric power infrastructure, for example, renewable energy sources such as photovoltaic or wind power are being incorporated into the electric power system. Other examples include the growing use of seawater desalination and water recycling (in the water sector), and also the adoption of environmentally conscious electric vehicles (EV) that do not emit any exhaust gas (in the transportation sector). These trends are increasing the number of different forms of infrastructure available in a smart city, and with this come greater opportunities for consumers to choose the options that best suit their lifestyle.

(2) Advanced social infrastructure operation based on information

Information from consumers' electricity or water meters can be read remotely by suppliers via a communication network, and the large quantities of information collected can then be utilized in applications such as the control of electric power or water distribution. In particular, "peak cut" measures can be adopted when the supply of electric power has difficulty keeping up with demand, such as having consumers reduce their consumption or supply electric power they have generated back to the grid. In addition to operational information, the regular collection of status-related maintenance information from social infrastructure can also be used to ensure that equipment is replaced or repaired when problems are identified so that it will continue to operate reliably.

As the number of different types of social infrastructure increases and sophisticated ways of using information become available, these developments make it possible to optimize operations across an entire region. Meanwhile, the concept of a social system coordinator (SSC) has also been proposed as a way of managing operations at a regional level as well as supporting the use of all social infrastructure by consumers⁽³⁾ (see Fig. 1).

A new type of business entity, an SSC is an organization that provides services to customers. An SSC selects social infrastructure and delivers it to consumers in a way that is tailored to their lifestyle and preferences. It coordinates the operation of social infrastructure in ways that benefit the entire region, such as saving electric power, reducing emissions of greenhouse gases, or achieving zero emissions.

To operate social infrastructure at a regional level, an SSC collects information on its use and

maintenance, and then generates the information required for its operation. Information-control platforms provide the core systems for this generation of added-value information.

Requirements for Core Systems

This section describes the key requirements for core systems such as information-control platforms⁽²⁾. (1) Interoperability

Because these systems collect data from many different types of social infrastructure, each with different data collection timings, protocols, and security measures, standard methods are used. There is also a need to provide for shared use by using a database to store data that, even if it is of the same type, may have been collected from equipment supplied by different vendors.

(2) Reliability

Reliability is an essential requirement for services such as electric power or urban transportation infrastructure. It is necessary to be able to connect via the telecommunications infrastructure to specific equipment as and when required, both during routine operation and at times of emergency. This requires the ability to connect across various different networks. In the case of data used in control, the ability to connect within a specified time limit must be guaranteed.

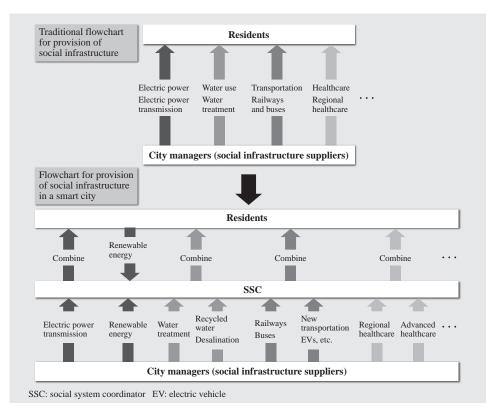


Fig. 1—Expansion in Use of Social Infrastructure in Smart Cities.

Smart cities provide consumers with a choice from an increasing number of different types of social infrastructure. SSCs help consumers to make choices that suit their lifestyle, and support operation at a regional level.

(3) Sustainable urban growth

Providing ongoing support for a growing city requires scalable systems that can keep up with the expansion and enhancement of social infrastructure. To ensure that social infrastructure can operate reliably, there is also a need to collect maintenance data and use it for diagnostic applications to identify potential faults or other degradation.

Roles of Information-control Platforms

To satisfy the above requirements, informationcontrol platforms must fulfill the following roles (see Fig. 2).

(1) Collection of information on social infrastructure

This involves collecting and processing data relating to the problems, maintenance, control, and use of different types of social infrastructure, and then storing it for use as shared data. Sharing can give access to data that was previously unavailable, allowing it to be used to identify correlations or new applications.

In particular, the forwarding of control data for storage allows it to be collated along with control system operation to determine causality. The accumulation of causality information can be used to predict the flow-on effects of different forms of control on the entire region. The collation of information on electricity distribution control and its operation could be used to identify appropriate ways of supplying electric power to regions with high demand due to large numbers of EV chargers, for example.

(2) Contribution to solutions

This involves analyzing collected data and converting it into new forms that are easy for applications to use. It incorporates the following functions that can be applied to different types of data.

(a) Interpolation

The data available for collection will not necessarily be complete and cover the entire region. For example, it may not be possible to collect electric power or water usage from all households. To overcome this problem, interpolation is used to produce estimates for the entire region from incomplete data. Also, large amounts of data may contain abnormal values that are the result of equipment faults. Such data is removed or corrected.

(b) Regional property extraction

The large amounts of collected data represent the properties (characteristics) of the region. Accordingly, changes in the data can be analyzed to identify these properties. Specific examples include analyzing trends based on consumption data for electric power, water,

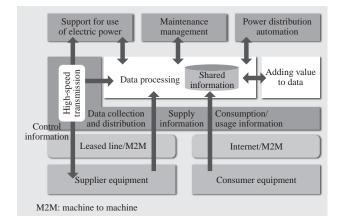


Fig. 2—Structure of Information-control Platforms. Information-control platforms not only collect and distribute information from various types of social infrastructure, they also help expand services by adding value to data.

or other services, or data on congestion or crowding of vehicles or people. Using this sort of data analysis to generate data for specific purposes can make it easier for applications to use.

(3) Service platforms

These are platforms for running the applications associated with new social infrastructure services that use the collected and synthesized data. For example, integration between information-control platforms and service applications that support the use of electric power can provide easy access to the power consumption data needed for formulating power saving plans. Similarly, if service applications for maintenance management are also integrated, the ability to collect data on the operation of electric power distribution equipment means that the data can be used for predictive diagnosis of degradation or faults.

FUNCTIONAL CONFIGURATION

System Functions

Fig. 3 shows the configuration of an informationcontrol platform, comprising core functions for the collection, distribution, and processing of data and also business interfaces. The following sections describe each of these functions in detail.

(1) Data collection and distribution

(a) Data collection, distribution, and integration

This function performs the periodic or on-demand collection and distribution of information. For example, data is collected periodically from smart meters for electric power or water. Similarly, facility monitoring data (journal data) containing information about equipment faults is collected at short intervals, whereas data collection for equipment maintenance

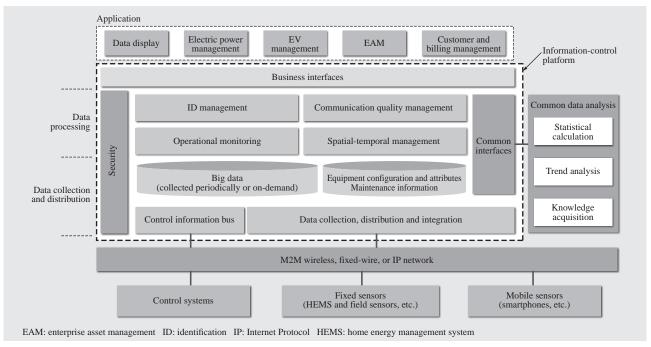


Fig. 3—Functional Configuration of Information-control Platforms.

The main functions of an information-control platform are the collection, distribution, and processing of data; business interfaces; and security. These functions are used in conjunction with common data analysis functions that create data required for coordination of applications.

data is only performed when a change occurs. The collected information is converted and then stored in a database in the form of general-purpose data items suitable for sharing. The correspondences between converted data items and their associated shared data items are pre-defined for each operator in the form of relationships between operator-defined data and general-purpose data items.

(b) Control information bus

A bus-based configuration is used for the transfer of control data. This ensures that control data reaches the intended equipment within a predefined time (latency guarantee), while also passing through the information-control platform.

(2) Data processing

(a) Identification (ID) management

Interconnections between equipment and the network are managed based on a unique number assigned to each device. This function keeps track of the devices connected to the network and their operational status, and this allows it to identify devices for control or maintenance purposes.

(b) Communication quality management

This function ensures that reliable communication routes are available and guarantees that data reaches the systems to which it is sent (accessibility guarantee). For control equipment, this guarantees that control data will arrive within the requested time. Also, use of an information-control platform enhances reliability across all the systems that support a smart city. Hitachi has also proposed machine-to-machine (M2M) techniques for interconnecting between devices and is taking steps toward their international standardization.

(c) Operational monitoring

This function manages the collection of journals (logs of equipment operation), including whether or not equipment is in service (working/suspending). It also uses the journal data to look for indicators of potential equipment faults.

(d) Spatial-temporal management

This function provides integration with geographic information systems (GISs). It can be used to identify the location of equipment and other social infrastructure. It can also manage time-series and archived data to specify links to data that changes over time.

(3) Business interfaces

These provide application programming interfaces (APIs) for integration with other applications, such as enterprise asset management (EAM) systems or applications that manage electric power or EVs. By abstracting these interfaces in the form of APIs, functions can continue to operate even if the operating system (OS) or other standard applications are changed. It also provides for compliance with international standard regulations, including those set by the International Electrotechnical Commission (IEC) for managing electric power.

(4) Security

These are certification and encryption functions that comply with relevant national standards. In addition to preventing impersonation, falsification, and other security breaches, these functions also ensure that information-control platform users are provided with trustworthy data.

Common Data Analysis

The following common data analysis functions are used in conjunction with information-control platforms to facilitate the use by applications of the large amounts of collected data.

(1) Statistical calculation

These are techniques of spatial statistics that take account of regional characteristics to estimate data from an entire region based on a representative sample. (2) Trend analysis

This uses historic data to predict variations (such as rate of change) in collected data, and then predicts variations in future data. This can be used to predict things like electric power consumption, water use, how congestion will vary over the course of a day, or equipment problems.

(3) Knowledge acquisition

This identifies patterns in the variation of characteristic values for a region. For example, the consumption of electric power or water is likely to follow particular patterns depending on the place, time, or period. Knowledge acquisition extracts these patterns from historic data on consumption.

New Features of Information-control Platforms

The following new features are made possible by adopting a functional configuration unlike that of past core systems (see Fig. 3).

(1) Fusion of data saving and creation

The sharing of collected data not only allows the overall status of social infrastructure to be determined, it also allows the use of data analysis to create new added-value data from accumulated data in ways that go beyond what can be done with databases. For example, an analysis of historic data to determine the operating characteristics of social infrastructure based on how it is used (factors such as city center or suburbs, time of year, weekday or holiday, and the time of day) can provide the basis for proposing ways of using the social infrastructure in these various different circumstances.

(2) Coordination of applications

It is possible to help optimize operation by supporting interoperation through access to data available for sharing between applications, and by using the results of executing one application as feedback for execution of a different application. For example, equipment load data for electric power distribution can be utilized for equipment maintenance.

STEPS FOR IMPLEMENTING INFORMATION-CONTROL PLATFORMS, AND EXAMPLE APPLICATIONS

Smart cities are currently being built in Japan and other countries, and these projects include the deployment of information-control platforms. The following sections describe the steps involved in implementing these platforms, and give an example of their use in coordinating infrastructure for electric power and EVs.

Implementation

The functions of information-control platforms are implemented in stages in accordance with the level of social infrastructure provision. The following sections describe the steps involved in their implementation.

Step 1: collection of data for sharing

This function uses techniques such as M2M communications to collect status data from both social infrastructure and consumer equipment over communication networks. The collected data is stored in a shared database.

Step 2: application coordination

This seeks to use data sharing as the basis for coordinating the operation of application systems. One example might be the implementation of an operation support application for coordinating charging of EVs with the electricity supply in cases where EV charging may be concentrated in particular areas or at particular times.

Step 3: acquisition and use of operational knowledge

When the amount of data collected has become large enough, the data can be analyzed to identify knowledge about trends. For example, it can provide information about changes over time in congestion or the consumption of electric power and other services. The knowledge obtained can then be used for purposes such as optimization of the electricity supply across entire regions or the mitigation of traffic jams.

Electric Power Supply and Demand Management for Coordination of EVs and Electricity Supply

This section describes an electric power supply and demand management application that coordinates EV management with the electricity supply (see Fig. 4).

The features of the overall system are as follows. (1) The grid power plants that provide the base-load power are augmented by renewable photovoltaic and wind power.

(2) The system supports not only conventional uses of electric power, but also new forms of electric power consumption that incorporate the charging of EVs.

(3) A micro distribution management system (μ DMS) is used to achieve household power savings. The information-control platform collects information about electric power consumption for the entire region, and also location and level of battery charge information from EVs. It then uses interoperation between applications to help optimize electric power consumption for the region and to advise EVs on which charging stations to use.

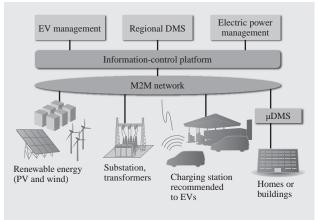
(4) The business interfaces of the information-control platform are utilized to add or expand applications and services, such as EV management and regional distribution management systems (DMS).

FUTURE DEVELOPMENTS

The use of information-control platforms in actual projects results in the collection of large amounts of data. While this corresponds to steps 1 and 2 above, making use of this data (step 3) is also important. The following sections describe potential ways of utilizing or deploying this data, namely integration with GIS, EAM, and meter data management (MDM), and use of the data in big data processing and in applying cloud computing systems, two fields that are experiencing rapid growth throughout the world.

Integration with GIS, EAM, and MDM (1) Integration with GIS

GISs are used both as platforms for managing position-related information using an electronic map as a base, and as display systems for data visualization. As social infrastructure such as roads, railway lines, and pipelines that extend over long distances may be constructed on contoured land, they sometimes need to be considered in three-dimensional terms. Also, because infrastructure is subject to change, systems must be able to cope with data that has planar, three-dimensional, and time axes. Implementing the



DMS: distribution management system PV: photovoltaic

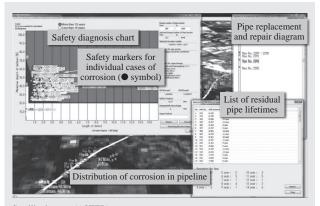
Fig. 4—Application of Information-control Platforms to Electric Power Supply and Demand Management.

The information-control platform collects information on electric power consumption for an electricity supply that includes renewable energy, and on electricity supply and consumption by homes, buildings, EV charging, and other loads. It also coordinates interoperation between applications such as EV management and consumer management.

techniques used for managing this data⁽⁴⁾ in the form of spatial-temporal management functions allows the system not only to keep track of information such as equipment locations and changes over time, but also to perform tasks to which existing GISs are not well suited, such as the analysis of large amounts of data.

One example made possible through integration with a GIS is the use of diagnostics in the maintenance and management of natural gas trunk pipelines. As a single trunk pipeline may span thousands of kilometers, it can include large amounts of aging plant and numerous cases of corrosion or other forms of deterioration. This means that an information-control platform can collate large amounts of data about the pipeline and use it to perform safety diagnosis for defects on pipes. This data includes information about corrosion and cathodic protection on the pipeline, and also its shape, the material properties of its pipes, and its use for the transportation of natural gas⁽⁵⁾ (see Fig. 5). (2) Integration with EAM

While it is inevitable that social infrastructure will age and degrade, it is not practical to update aging social infrastructure equipment all at once. Instead, measures are put in place for the early detection of abnormalities on equipment, and to resolve the problems without any shutdown in social infrastructure operation. Accordingly, the EAM systems that manage equipment integrate with operational systems via the information-control



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METI: Ministry of Economy, Trade and Industry NASA: National Aeronautics and Space Administration ASTER: An optical sensor developed by METI for resource exploration and attached to NASA's TERRA Earth observation satellite J-spacesystems: Japan Space Systems

Fig. 5—Use for Management of Pipeline Maintenance through Integration with GIS.

The appropriate timing for pipe replacement can be determined through management of factors such as corrosion and cathodic protection potentials on large pipelines.

platform. The use of collected operational data (data suitable for uses such as equipment diagnosis) allows changes in the equipment used for social infrastructure to be detected and appropriate maintenance initiated. (3) Integration with MDM

When the installation of smart meters capable of bidirectional communications makes it possible to see each household's usage of electric power, water, and gas, this information can be used to assess the use of energy and other resources across the region and the results utilized to make savings. While the number of meters will depend on the size of the region, in the largest cases this will be in the tens of millions. By using information-control platforms to collect this information efficiently, it can be applied in the analysis of regional trends in supply and demand of electric power.

Use with Advanced IT Practices (1) Use in big data processing

Interest is growing in the processing of big data⁽⁶⁾ as a way of analyzing the large amounts of data on social infrastructure and putting it to use in operations. When the implementation of information-control platforms provides for the collection of information on the supply and use of electric power and water, equipment status, and traffic and other transportation infrastructure across an entire smart city, the resulting accumulation of terabytes or petabytes worth of historic and other data that can be used to assess the condition of infrastructure and other information about the region. Big data can be divided into the following two categories.

(a) Sources of data that have a static location but changing attributes: electric power, equipment status, etc.

(b) Sources of data that are mobile and have changing attributes: flows of traffic or people, etc.

The analysis of this data can be used to acquire knowledge about the region, such as trends in electric power or water consumption or the locations where traffic congestion occurs.

In-memory processing is a technique for placing data in memory so that it can be processed at high speed. It has an important role for speeding up the analysis of large amounts of data. However, because memory capacities are limited, a way of preventing loss of prediction accuracy is to select only important data that will influence the analysis.

(2) Use in applying cloud computing systems

The advantages to users of applying cloud computing systems to information-control platforms include data management and easier access to addedvalue services provided through the enhancement of applications. Hitachi intends to make greater use of cloud-based systems in the future to expand services.

CONCLUSIONS

This article has described progress on the development of information-control platforms, examples of their application, and the directions for future development.

Construction is proceeding on smart cities that can deliver a good quality of life and reduce the load on the environment by combining new elements such as renewable energy, EVs, and equipment maintenance with conventional social infrastructure such as electric power and urban transportation to operate new social infrastructure efficiently. Efficient operation of the entire social infrastructure is achieved through the use of information-control platforms to coordinate the operation of both control and information systems. A characteristic of information-control platforms is that they combine: (1) the consolidation and sharing of large amounts of data, (2) integration with data analysis to enhance the operation of social infrastructure, and (3) interfaces for the expansion of new services. By supplying these information-control platforms, Hitachi is contributing to the creation and running of new smart cities.

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Cyber Security Technologies for Social Infrastructure Systems

Tadashi Kaji, Dr. Info Tsutomu Yamada Toshihiko Nakano, Dr. Eng. Susumu Serita OVERVIEW: Cyber security threats have emerged as a growing concern for all forms of social infrastructure in recent years. Based on its " 2×3 Concept," Hitachi has formulated security guidelines to cover each of the design, development, implementation, and operation phases. Technologies being developed by Hitachi to ensure security in all corners of the social infrastructure, right down to the control equipment and other field devices with limited capabilities, include high-speed encryption techniques, the Enocoro^{*1} low-power stream encryption technique, and device authentication techniques. Also under development in response to the sophisticated cyber threats now being faced are techniques for reducing the workload associated with security operation, including analysing large amounts of log or communications data to detect any viruses lurking in the system.

INTRODUCTION

INFORMATION technology (IT) is being used to boost the efficiency of social infrastructure throughout the world, with equipment being networked at an accelerating pace. Along with this networking of social infrastructure, the cyber security threats that were once an issue only for corporate information systems have now emerged as a growing concern for all forms of social infrastructure. Since the appearance of the Stuxnet virus in 2010, in particular, persistent and sustained targeted attacks that combine a number of different methods and are directed at a specific organization have caused real damage.

In addition to countering these sophisticated cyber attacks while maintaining operation, social infrastructure systems must also be relied on to be capable of going to a safe state (such as a system shutdown) in the event of their becoming compromised. To achieve this, it is important to build in security functions from the development stage to prevent any deviation from predetermined state transitions due to a threat.

However, the nature of cyber attacks evolves on a daily basis and therefore it is essential for social infrastructure systems with long operating lives to take account of the emergence of threats that were not able to be considered in the initial design. This is making the security measures used during system operation more important. Another factor with social infrastructure systems is that devices installed in the field tend to have very limited system resources (in terms of their processing power or power consumption, for example), and this often complicates the task of implementing security measures.

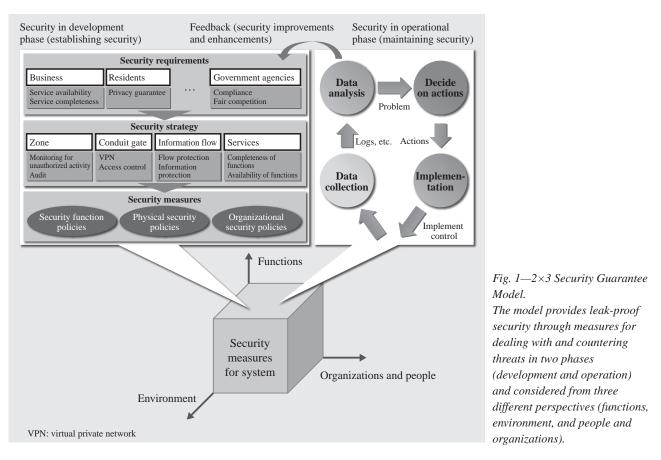
This article describes Hitachi's approach to ensuring security along with its technologies for providing security measures that encompass all social infrastructure systems, and technologies that support safe and secure operation.

HITACHI'S APPROACH TO SECURITY—2×3 SECURITY GUARANTEE MODEL—

Ensuring the security of social infrastructure systems, particularly the control systems that form part of this infrastructure, requires both the incorporation of security functions at the development phase and the implementation of security measures during the operation phase. The 2×3 security guarantee model⁽¹⁾ provides the basic philosophy for achieving this.

The 2×3 security guarantee model is an approach to maintaining leak-proof security through measures for dealing with and countering threats at two phases of the system life cycle (development and operation) and considered from three different perspectives (functions, environment, and people and organizations) (see Fig. 1).

^{*1} Enocoro is an extension of development work conducted by the "Research and Development of Technology for Secure Distribution and Storage of Large Amounts of Data" (FY2005 to FY2007) sponsored by the National Institute of Information and Communications Technology. Enocoro is a trademark of Hitachi, Ltd.



Security at Development Phase

The process for building security into systems at the development phase is to identify potential security threats, and then to combine a multi-layered mix of countermeasures ("defense in depth") considered in terms of the three perspectives (functions, environment, and people and organizations) that can be incorporated as part of the systems functions.

Based on security concepts defined in the International Electrotechnical Commission (IEC) standard IEC 62443⁽²⁾, designing security functions that provide defense in depth requires that the system be divided up into a number of zones, each of which operates under its own security policies, and that the necessary security measures then be considered and implemented separately for each of these zones. By providing safe pipe connections ("conduits") between zones and implementing security measures at their entries and exits ("conduit gates"), this prevents unauthorized users from gaining access to a zone.

In addition to security measures based on this system configuration, Hitachi also believes that, for each service provided by social infrastructure systems, appropriate protections and other security measures are required for the integrity and availability of the functions that make up the service and the information flows between these functions, and therefore has produced security guidelines for their design, development, and implementation. These guidelines specify the implementation of security measures that are appropriate to the importance of the system and its customer requirements, and they comply with major Japanese and international security standards, including the Special Publications (SP) 800 series published by the US National Institute of Standards and Technology (NIST) and the IEC's IEC 62443 series.

Security at Operation Phase

The process at the operation phase is to assess the health of the system and respond rapidly to any problems that arise in order to maintain the security that was built in at the development phase.

As well as incorporating sufficient security functions at the development phase, the security measures in the operation phase are growing in importance for countering sophisticated modern cyber threats. To maintain the security that was built in at the development phase, the operation phase functions assess the security health of the system by collecting and analyzing data from many different points in the system. This allows them to quickly detect and counter any problems that arise. Information is also fed back from the operation to the development phase to enhance and strengthen security.

SECURITY TECHNOLOGIES ABLE TO COVER ALL CORNERS OF SOCIAL INFRASTRUCTURE

Countering sophisticated cyber threats requires security measures that extend to all corners of the social infrastructure.

However, social infrastructure systems are often constrained by very limited system resources in terms of factors such as processing power or power consumption.

To ensure that security measures can cover all corners of social infrastructure systems, Hitachi is developing encryption, authentication, and other techniques suitable for use on these resourceconstrained devices.

Enocoro Low-power Stream Encryption

Enocoro is a low-power stream encryption technique developed in 2007. It was adopted in the ISO/IEC 29192 international standard for lightweight cryptography (encryption for small devices) in 2012⁽³⁾.

One element in Enocoro encryption processing is the substitution box (S-box) that requires only half as many gates to implement as the advanced encryption standard (AES), and shortens the critical path to allow the use of low-power consumption logic cells (see Fig. 2).

As a result, Enocoro can execute data encryption with only about one-tenth the power consumption of AES, the de facto standard.

Lightweight Encryption Implementation

In addition to developing the lightweight algorithm described above, another important factor in implementing encrypted communications on devices with limited resources is technology that can provide a lightweight and fast implementation.

Hitachi has developed lightweight encryption technology that achieves high speed and low processing load by generating the random number string required for encryption in advance and limiting the scope of encryption to the minimum required (see Fig. 3).

This technology is able to deliver approximately 20 times the speed of a standard implementation using AES. Specifically, because it can encrypt 1,500 bytes of data in approximately 40 µs, Hitachi's technology

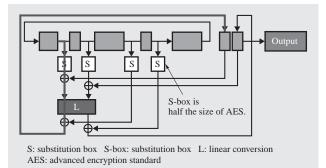


Fig. 2—Basic Configuration of Enocoro.

The S-box requires only half as many gates as AES and has a shorter critical path to allow use of low-power logic cells.

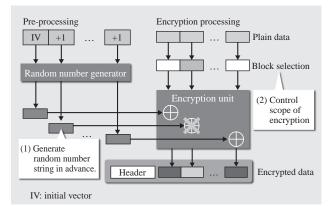


Fig. 3—Overview of Lightweight Encryption Implementation. This technique achieves high speed and low processing load by generating the random number string required for encryption in advance and limiting the scope of encryption to the minimum required.

allows encrypted communications to be adopted in situations where it would have been considered impractical in the past due to the processing overhead being too high.

SECURITY TECHNIQUES FOR REDUCING LOAD ON SYSTEM OPERATION

The requirements for the system operation phase are to assess the state of system security and counter any problems that arise.

However, recent cyber attacks have adopted various techniques for covering up their activities and these make it very difficult to identify threats hiding inside the system.

Hitachi is working on the development of techniques that use concepts from applied mathematics to detect problems by analyzing large quantities of logs and communication data. Specific examples include ways of detecting computer viruses hiding inside the system, and evaluating the state of system security.

Analysis of Logs to Detect Unauthorized Communications

Computer viruses have certain characteristics that are different to conventional programs. For example, a virus might periodically connect to its command and control (C&C) server to transmit collected information or receive attack instructions.

In addition to analyzing the characteristics of such computer viruses, Hitachi is also developing techniques that use these characteristics as a basis for automatically identifying log entries that are suggestive of virus activity from the large quantities of log data output by the system. One example is a method Hitachi has developed that exploits this characteristic of periodically communicating with a C&C server, and that works by performing a frequency analysis of the log to find cases of automated access among the large volume of log entries (see Fig. 4).

Use of Packet Analysis to Detect Unauthorized Communications

Along with log analysis, Hitachi is also developing techniques for detecting unauthorized communications that use deep packet inspection (DPI) to check the content of data packets.

An issue with DPI is that, because it often requires complex arithmetic processing, analyzing large quantities of data imposes a heavy processing load. Hitachi's technique overcomes this problem

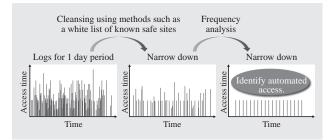


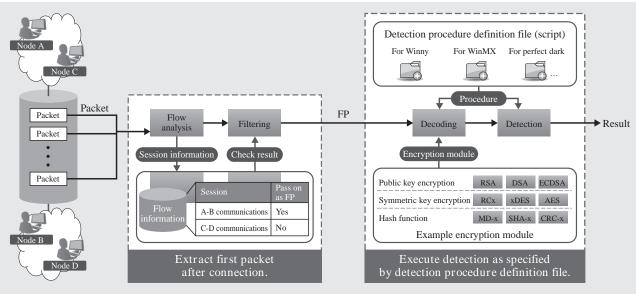
Fig. 4—Analysis of Logs to Detect Unauthorized Communications.

Given that a characteristic of computer viruses is that they periodically connect to a command and control (C&C) server, this technique performs a frequency analysis of log data to find cases of automated access among a large volume of log entries.

and is able to detect unauthorized communications on broadband networks in realtime by selectively narrowing down which of the packets passing over the network to analyze, and by performing its analysis in accordance with a detection procedure definition file.

Hitachi has applied the technique to the detection of communication by peer-to-peer (P2P) file sharing software^{*2} and demonstrated that it can detect such traffic on a 10 Gbit/s network with a high level of accuracy (99.78%)⁽⁴⁾ (see Fig. 5).

*2 This work was conducted as part of the "Research and Development on Detection and Prevention of Information Leakages through Computer Networks" research sponsored by the Ministry of Internal Affairs and Communications.



FP: fast packet RSA: Rivest Shamir Adleman DSA: digital signature algorithm ECDSA: elliptic curve digital signature algorithm DES: data encryption standard MD: message digest SHA: secure hash algorithm CRC: cyclic redundancy check

Fig. 5—Use of Packet Analysis to Detect P2P Communications.

Peer-to-peer (P2P) communications can be detected with a high level of accuracy by selectively narrowing down which packets to check, and then decoding the selected packets and analyzing their content.

Evaluation of State of System Security^{*3}

The larger systems get, the more they experience all sorts of different events on a daily basis. This makes it increasingly difficult for system operators to correctly assess and respond to the security implications of each event.

Hitachi is developing technology for evaluating the state of security in large systems such as those used in social infrastructure by considering the events that occur in the system in terms of how they impact the security performance as envisaged at the design stage⁽⁵⁾.

Specifically, the technology estimates and displays the state of security based on the level of impact of events that occur in the system. A security incident such as an information leak, for example, would be interpreted as a case in which the designed security performance (keeping particular information private) was unable to be maintained.

Evaluating the state of security not only provides operators with early notification of warning signs, it also identifies which of the many such signs have the potential to lead to serious consequences.

CONCLUSIONS

This article has described Hitachi's approach to ensuring security along with its technologies for providing security measures that encompass all social infrastructure systems, and technologies that support safe and secure operation.

In the future Hitachi intends to contribute to providing safe social infrastructure that everyone can use with confidence by continuing to research and develop security technologies for countering the everevolving threats.

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^{*3} This technology incorporates results from the "Research and Development of Security Technology for Encouraging Migration to Cloud to Improve Disaster Readiness" research sponsored by the Ministry of Internal Affairs and Communications.

International Standardization Activities Supporting Global Deployment of Social Infrastructure Systems

Kiyoshi Mizukami Hisanori Mishima OVERVIEW: The scope of application of international standards has been growing as people seek ways of resolving global issues. There has also been a trend in recent times toward the introduction of standards for services. These service standards are intended to apply not to individual technologies but to actual services in a particular field. There is also a strengthening move toward international standardization of social infrastructure systems, a field that in the past did not need to take account of international standards. Hitachi is actively involved in international standardization. In the field of smart cities, Japan proposed the establishment of an ISO committee for standardizing indicators used to evaluate the performance of community infrastructure, resulting in the creation of the new ISO/TC 268/SC1 subcommittee. As a member of the Japanese team, Hitachi assisted with the proposal to establish this committee and with the writing of standards.

INTRODUCTION

CHANGES are taking place in the field of international standardization, both in the approach to standardization and the type of things for which standards are being created. Likewise, driven by factors such as infrastructure exports and World Trade Organization (WTO) agreements, there is a growing move toward international standardization for social infrastructure systems, a field that has not needed to take account of such standards in the past. Because this new trend is seeking to use international standards to define specific fields of business activity (in contrast to standardization aimed at the adoption of common technologies), there is a need for those involved to fundamentally re-evaluate their understanding of these standards and strategies for complying with them.

Japan is also responding to these moves toward the use of international standards to define specific fields of business activity by making its own proposals. One example was the proposal to establish a new committee at the International Organization for Standardization (ISO) to look at smart community infrastructure. This led to the creation in 2012 of an ISO technical committee (TC) and an associated subcommittee (SC) (ISO/TC 268/SC1: smart community infrastructures), with Japan receiving the secretariat and chairperson appointments. The subcommittee's first standard, ISO technical report (TR) 37150 is currently being drafted.

This article describes the changing trends in the field of international standardization, the growing

moves toward the international standardization of social infrastructure systems, the activities of the new ISO/TC 268/SC1 subcommittee established in response to a Japanese proposal, and the future direction of work on international standardization.

CHANGING TRENDS IN INTERNATIONAL STANDARDIZATION

In the past, most international standards applied to products. That is, they specified things like product shape, dimensions, materials, composition, quality, and performance. Recently, however, there has been an increase in the number of new committees and standardization work that deal with "service standards."

Rather than a specific technology alone, service standards are about defining standards for services in a particular field. The following lists some of the major new TCs recently established by ISO and the International Electrotechnical Commission (IEC) to consider service standards.

(1) ISO/TC 223: societal security

(2) ISO/TC 224: service activities relating to drinking water supply systems and wastewater systems - quality criteria of the service and performance indicators

(3) ISO/TC 228: tourism and related services

(4) ISO/TC 232: learning services outside formal education

(5) ISO/TC 260: human resource management

For example, whereas a TC that deals with water quality measurement already existed (ISO/TC 147:

water quality), the new TC 224 committee was set up to consider water supply and wastewater services, an area that falls outside the scope of TC 147.

The objectives and philosophies behind the drafting of these service standards are completely different to those of existing product standards.

Product standards have as their starting point existing products and technologies. The objective of this type of standardization is to facilitate the worldwide use of products by the adoption of common product specifications to ensure mutual compatibility. Accordingly, the important consideration for standardization is how to incorporate all of the leading technologies proposed by each of the members.

The starting point for service standards, on the other hand, is the definition of the service (business activity). This type of standardization seeks to define the scope covered by the particular service activity, and to ensure that services can be delivered in an internationally consistent way to create better societal systems. Because the scope of the service becomes formally defined by the international standard once it has been published, important considerations during the standardization process include how to demarcate the service from surrounding activities, and whether the standard correctly encompasses the service's scope. This leads directly to market expansion.

Based on an understanding these changing trends in recent international standardization and that proposing the standardization of a service will lead to the scope of that service becoming prescribed by an international standard, a fundamental change is necessary in how people think about these standards and their strategies for complying with them (see Table 1).

TABLE 1. Differences between Product and Service Standardization

Differences between product and service standards include different objectives and applicability, and different considerations when proposing standards.

	Product standards	Service standards
What is being standardized	Product shape, dimensions, materials, composition, quality, and performance, etc.	Content and scope of services
Objectives	Product compatibility and international adoption	International consistency in service content and level
Considerations	Widespread adoption made possible by common specifications, and ability to enhance market competitiveness through differentiation	Demarcation from surrounding areas, and that the international standard correctly encompasses the scope of the service

GROWING IMPORTANCE OF INTERNATIONAL STANDARDIZATION TO SOCIAL INFRASTRUCTURE SYSTEMS

The trend toward service standardization is becoming particularly evident in the field of social infrastructure systems.

Because social infrastructure is built in a particular location (in a particular country), Japan's social infrastructure, for example, does not generally extend outside Japan and therefore, while its construction may take account of national technical standards, it has rarely needed to be concerned with international standards. Recently, however, factors such as infrastructure exports (meaning exports by Japanese companies) and WTO agreements (for overseas suppliers in the Japanese market) have increasingly made it necessary to consider compliance with international standards.

In the case of exports by Japanese companies, unless associated with the construction of a city on a greenfields site, they need to consider compatibility with the existing infrastructure in the destination country. Rather than insisting that the recipient accept products designed for the exporting nation, the main way to ensure this compatibility is to adopt international standards.

The following sections discuss compliance with international standards.

WTO, TBT, and GP Agreements

The WTO requires member nations to comply with agreements on Technical Barriers to Trade (TBT) and Government Procurement (GP).

The purpose of TBT agreements is to eliminate technical barriers to trade, and they oblige the parties to use international standards as a basis for their national standards. Similarly, GP agreements oblige the parties to use international standards when specifying the requirements for government procurement.

Because Japan is a member of the WTO, it is in a situation where it has to comply with international standards even for domestic social infrastructure.

Case Study of Achieving Compliance with International Standards in Japan's Advanced Infrastructure Services

ISO/TC 224 (Service activities relating to drinking water supply systems and wastewater systems) was established in 2002 in response to a 2001 proposal by France for the formulation of measurement guidelines for water and wastewater service providers. The scope

of this committee included the definition of indicators for the quantitative evaluation of water and wastewater services. Depending on how these indicators were defined, there was a risk that the standard would prevent Japan from maintaining its high level of water and wastewater services.

For example, although Japanese water is safe to drink straight from the tap, if the international standard were to specify service levels lower than those that currently apply in Japan, it would not be permitted under WTO agreements to prevent suppliers who supplied water that complied with international standards but was not suitable for drinking from entering the Japanese market. While this is an extreme example, if such an outcome were to be realized, the impacts on Japanese society would be immeasurable. This meant it was necessary to defend Japan's high level of water and wastewater services.

Accordingly, Japan issued guidelines (national standards) for water business operations and for improving sewage system management services that complied with the international standards being formulated at the time, and lobbied to have these included in the international standards. As a result, they were included in the citations for the ISO 24510 series of standards issued in 2007. This meant that existing national service levels could be maintained in a way that was compliant with the international standards.

Japanese Proposal for International Standardization for Smart Cities

The above examples demonstrate how the trend toward international standardization is impacting the field of social infrastructure. When considered from a passive standpoint, this situation requires that steps be taken in relation to two particular aspects of international standards: (1) compliance with international standards, and (2) defending against the establishment of international standards that affect the scope of domestic services.

Meanwhile, steps have also been taken toward Japan proposing new service standards. The following section describes one of these: the proposal for ISO/TC 268/SC1 (smart community infrastructures).

ISO/TC 268/SC1 SMART COMMUNITY INFRASTRUCTURES

Background to Proposal for New Subcommittee

Smart city projects are currently in progress in various parts of the world, with various interested

organizations promoting their own concepts. With regard to questions such as what defines a smart city or what sort of things and setups can be treated as "smart," however, there is only a vague consensus and no international standards. In other words, the international procurement and construction of community infrastructure is proceeding without any international standards having been established to provide benchmarks for the procurement process. This has made the task of setting international standards for smart infrastructure an urgent one. The establishment of international standards provides a basis for TBT and GP agreements and helps create an active international market for infrastructure procurement.

With this in mind, Japan proposed the establishment of a subcommittee to consider indicators for evaluating smart community infrastructure in 2011. The ISO/ TC 268/SC1 (smart community infrastructures) subcommittee was subsequently set up in 2012 with Japan receiving both the secretariat and chairperson appointments.

International Standards for Smart Community Infrastructure

As of January 2013, ISO/TC 268/SC1 was in the process of considering its first standard (ISO/ TR 37150). This standard, for smart community infrastructure metrics, is to be issued in the form of a TR on the future directions for the systematization of international standards. This section describes what it is that is to be standardized, and the methods to be used in the investigation.

What is to be standardized

The necessary starting point for the discussion is to decide what is meant by smart community infrastructure. To this end, the concept of a three-layer model of a city has been adopted (see Fig. 1). Table 2 defines the three layers.

ISO/TR 37150 places an emphasis on being able to be improved or enhanced by technology, and targets standardization primarily at the community infrastructure layer, the role of which is to support the community service and facility layers.

Investigation methods

Because the concepts that provide the basis for standards, such as what is meant by smart community infrastructure and what is to be treated as "smart," need to be derived in an objective manner that is satisfactory to all the countries involved, the following methods were adopted for presenting the direction to be taken for the system of standards.

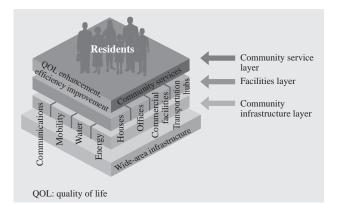


Fig. 1—Three-layer Model of City.

The model treats the functions of social infrastructure in a city as comprising a community service layer, facilities layer, and community infrastructure layer.

TABLE 2. Definition of Each Layer of Three-layer City Model Community functions can be considered in terms of a threelayer model comprising a community service layer, facilities layer, and community infrastructure layer.

Layer	Definition	
Community service layer	Supplies community functions to residents (including public services and commercial services)	
Facilities layer	Public and other facilities used to supply services to residents (transportation hubs, commercial facilities, offices, etc.)	
Community infrastructure layer	Infrastructure used to support the functions of the community service and facilities layers [energy, water, mobility (transportation), and telecommunications, etc.]	

(1) Step 1: the countries involved were surveyed about the concepts, theoretical framework, indicators, and standards for smart cities, and about examples of smart city projects (projects currently in progress or under consideration). The survey invited responses that could be used to make comparisons (such as who is making the proposal, its purpose and scope, which items relate to being "smart," the construction schedule, and actual results).

(2) Step 2: the responses from each country are analyzed to identify things like where countries agree and differ, and what issues they raise.

(3) Step 3: the commonalities and issues identified in step 2 are then presented in the form of directions for future standardization work or issues to be addressed.

By using examples from the participating counties as a basis for consolidating their views, it is possible to establish a satisfactory consensus that is not biased toward any particular countries.

As of January 2013, a working draft of ISO/TR 37150 was being circulated. It is anticipated that a standard will be finalized and published during the 2013

fiscal year. For subsequent standards, the intention is to investigate measurement methods for specific "smart" features of community infrastructure, and to consider standardization from a multi-faceted perspective that takes account of factors such as city life cycles and the different forms that cities take. Along with the systematization of the standards, the intention is also to consider extending the organizational structure of ISO/TC 268/SC1 itself (setting up working groups to look at specific standards).

CONCLUSIONS

This article has described the changing trends in the field of international standardization, the growing moves toward the international standardization of social infrastructure systems, the activities of the new ISO/TC 268/SC1 subcommittee established in response to a Japanese proposal, and the future direction of work on international standardization.

Work on international standardization still conveys a strong image of being about promoting the best technologies we have. What has been particularly influential in practice, however, has been the tendency for a proposal for service standardization to lead to the scope of that service being locked in. The reason this has had such an influence is not only because compliance requires changes to business processes and therefore involves considerable work to achieve, but also because individual cases of technical superiority become completely meaningless or obsolete in the face of changes to business processes that act as allencompassing rules.

A notable recent trend has been to encourage proposals for establishing new committees in order to facilitate the creation of standards at the ISO and IEC. As it is the country that takes the initiative and proposes a new committee that will be appointed as its secretariat, the country and secretariat are effectively already determined by the time the proposal is circulated (before the result of voting is confirmed). This means that the will (industrial policy) to proceed with the international standardization of the corresponding service lies with the proposing country from the beginning, and Japan also needs to take advantage of this process.

While this article has used ISO/TC 268/SC1 as an example of an activity being driven by Japan, it is not the only one. Recently (in October 2012), IEC TC 120 (electrical energy storage) was set up in response to a Japanese proposal, with Japan receiving the secretariat appointment (although the chairperson is German).

IEC TC 120 has only just begun its activities. The questions of its scope of activities and its demarcation from other TCs are still under consideration.

Hitachi is participating in standardization work such as that of ISO/TC 268/SC1 and IEC TC 120. In

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